## Comerica Incorporated

First Quarter 2014 Financial Review

April 15, 2014

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## ComemcA Bank

## Financial Summary

|  | 1Q14 | 4Q13 | 1Q13 |
| :---: | :---: | :---: | :---: |
| Diluted income per common share ${ }^{1}$ | \$0.73 | \$0.62 | \$0.70 |
| Net interest income | \$410 | \$430 | \$416 |
| Loan accretion | 12 | 23 | 11 |
| Provision for credit losses | 9 | 9 | 16 |
| Noninterest income | 208 | 219 | 213 |
| Noninterest expenses | 406 | 473 | 416 |
| Litigation-related expenses | 3 | 52 | 3 |
| Net income | 139 | 117 | 134 |
| Total average loans | \$45,075 | \$44,054 | \$44,617 |
| Total average deposits | 52,770 | 52,769 | 50,692 |
| Tier 1 common capital ratio ${ }^{2}$ | 10.54\% ${ }^{4}$ | 10.64\% | 10.37\% |
| Basel III Tier 1 common capital ratio ${ }^{\mathbf{2 , 3}}$ | 10.3\% | 10.3\% | 10.1\% |
| Average diluted shares (millions) | 187 | 186 | 187 |
| ons, except per share data $\bullet{ }^{1}$ Calculated using net income atributable to common shares $\bullet{ }^{2}$ See Supplemental Data slides for a reconciliation of non-GAAP financial measures $\bullet{ }^{3}$ Estimated ratios based on the standardized $h$ in the final rule and excluding most elements of accumulated other comprehensive income (AOCI) • ${ }^{4}$ Estimated |  |  | ComemcA Bank |

## First Quarter 2014 Results

|  | 1Q14 | Change 4Q13 | $\begin{aligned} & \text { From } \\ & \text { 1Q13 } \end{aligned}$ |  | ance Drivers |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total average loans | 45,075 | 1,021 | 458 | Loa | ss footprint \& nearly |
| Commercial loans | 28,362 | 679 | 306 | all | s |
| Total average deposits | 52,770 | 1 | 2,078 | N | e declined with |
| Noninterest-bearing deposits | 23,236 | (296) | 1,730 | lowe | nonaccrual interest |
| Net interest income | 410 | (20) | (6) | co | as 2 fewer days; |
| Loan accretion | 12 | (11) | 1 | loa | er funding costs |
| Provision for credit losses | 9 | -- | (7) |  |  |
| Net loan charge-offs | 12 | (1) | (12) | Cre | ained strong |
| Noninterest income | 208 | (11) | (5) | $\begin{aligned} & \text { Cus } \\ & \text { slow } \end{aligned}$ | fees impacted by activity |
| Customer-driven fee income | 184 | (6) | (1) | No | nses decreased |
| Noninterest expenses | 406 | (67) | (10) | from | igh litigation-related |
| Net income | 139 | 22 | 5 | exp | , decline in pension |
| Shares repurchased ${ }^{1}$ | 1.5MM shares or \$72MM |  |  | exp effic | ued drive for |
| \$ in millions •1Q14 compared to 4Q13 ${ }^{1}$ Shares repurchased under the share repurchase program |  |  |  |  | ComemcA Bank |

## Loan Growth in All Primary Markets



## Average Loan Growth of \$1B

Led by Commercial Loan Growth of \$679MM



- Lower accretion \& nonaccrual interest collected impacted loan yield (-12bps)
- Commitments grew \$416MM to \$53.2B¹, driven by increases in Commercial Real Estate, Energy \& Technology and Life Sciences
- Line utilization of $48.3 \%$, up from $47.1 \%^{1}$
- Loan pipeline increased with growth in nearly all business lines

[^0]
## Deposits Remain Strong <br> Deposit Costs Declined Modestly



[^1]
## Total average deposits stable ${ }^{2}$ :

- Noninterest-bearing deposits decreased \$296MM
- Interest-bearing deposits increased \$297MM, primarily Money Market and interest-bearing checking
- Deposit rates declined due to selective pricing adjustments \& maturities of higher priced CDs


## Loan to Deposit Ratio ${ }^{\mathbf{3}}$ of $\mathbf{8 6 \%}$

## Securities Portfolio Stable



[^2]
## MBS Portfolio:

- Duration of 4.0 years ${ }^{1}$
- Duration extends to 4.6 years under a 200 bps instantaneous rate increase ${ }^{1}$
- Net unrealized pre-tax loss of \$10MM
- Net unamortized premium of \$65MM
- Slower prepayment speeds (including a retrospective adjustment to premium amortization similar to 3Q13 \& 4Q13) added $\$ 3 \mathrm{MM}$ or 12 bps to the yield
- Expect prepayments of \$350MM\$450MM for 2Q14²
- Investing prepayments from MBS portfolio into Level 1 High Quality Liquid Assets (HQLA), such as GNMA securities

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## Net Interest Income <br> Loan Growth \& Lower Funding Costs Offset Low Rate Environment


${ }^{1} 1$ Q14 compared to 4Q13

Net Interest Income and Rate NIM ${ }^{1}$ :

| \$430MM | 4Q13 | $\mathbf{2 . 8 6 \%}$ |  |  |
| :---: | :--- | :---: | :---: | :---: |
| -11 | Loan accretion | -0.08 |  |  |
| -7 | 2 fewer days in 1Q14 | -- |  |  |
| -2 | Interest on non-accrual loans | -0.01 |  |  |
| +8 | \$1B in loan growth | -- |  |  |
| +1 | Lower funding costs | -- |  |  |
| -9 | Lower loan yields: <br> - 1bp 30-day LIBOR decline <br> - Portfolio dynamics | -0.04 |  |  |
| -- | Excess liquidity decrease | +0.04 |  |  |
| $\mathbf{\$ 4 1 0 M M}$ | $\mathbf{1 Q 1 4}$ |  |  | $\mathbf{2 . 7 7 \%}$ |

## Continued Strong Credit Quality <br> Provision Stable with Net Charge-offs of 10bps





${ }^{1}$ Criticized loans are consistent with regulatory defined Special Mention, Substandard, Doubtful and Loss loan classifications

## Noninterest Income



## Continued Tight Expense Control



Noninterest expenses decline \$67MM:

- \$49MM Litigation-related Expenses, following unfavorable jury verdict impacting 4Q13
- \$11MM Salaries \& Benefits:
- \$13MM Pension Expense
- \$4MM Deferred Comp (offset in noninterest income)
+\$6MM Annual stock comp \& higher payroll taxes partially offset by 2 fewer days \& lower healthcare
- Smaller decreases in several categories


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## Strong Shareholder Payout



[^3]
## 2013 Capital Plan completed:

- \$288MM or 6.9MM shares repurchased 2Q13 through 1Q14
- \$72MM or 1.5MM shares repurchased in 1Q14
- Increased quarterly dividend 12\% to $\$ 0.19$ per share in 1Q14


## 2014 Capital Plan target²:

- Up to \$236MM share repurchases over four quarters (2Q14 through 1Q15)
- Board to consider a dividend increase to $\$ 0.20$ per share at April meeting

Average diluted shares of 186.7MM, increased 535,000 from 4Q13 due to:

- Increased average stock price affecting dilution from warrants and employee options
- Vesting of annual employee stock grants



## Management 2014 Outlook <br> Assuming Continuation of Current Economic \& Low Rate Environment

## FY 2014 Compared to FY 2013

| Average loans | Continued growth, consistent with $\mathbf{3 \%}$ in $2013^{1}$ <br> - Mortgage Banker stable from 4Q13 level <br> - Continued focus on pricing and structure discipline |
| :---: | :---: |
| Net interest income | Modestly Lower <br> - Reduction in purchase accounting accretion to $\$ 20-30 \mathrm{MM}$ <br> - Continued pressure from low rate environment, partly offset by loan growth |
| Provision | Stable <br> - Net charge-offs similar to 2013 <br> - Allowance: Loan growth offset by continued decline in nonperforming loans |
| Noninterest income | Modestly Lower <br> - Stable customer-driven fee income, driven by growth in fiduciary and card fees offset by lower capital market activity <br> - Lower noncustomer-driven income |
| Noninterest expenses | Lower <br> - Lower litigation-related expenses, down after \$52MM unfavorable jury verdict in 2013 <br> - More than $50 \%$ reduction in pension expense to $\$ 35-40 \mathrm{MM}$ |
| Income taxes | -32\% of pre-tax income ${ }^{2}$ |

[^4] due to accounting for projects that qualify for low-income housing tax credits

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## Appendix

## Recent Award Announcements



## Best Regional Bank: Southwest

Based on:

- Assets
- Profitability
- Strategic Relationships
- Customer Service
- Competitive Pricing
- Innovative Products


| 2013 Greenwich Awards | Middle |
| :--- | :--- |
| Most Awards of any US Bank | Market ${ }^{1}$ |

Overall Satisfaction
Relationship Manager Capability
Financial Stability
Investment Banking
International Service
Likelihood to Recommend
Personal Banking Satisfaction
Treasury Management:

- Overall Satisfaction
- Accuracy of Operations
- Customer Service
- Product Capabilities
- Sales Specialist Performance
${ }^{1}$ Based on nearly 14,000 interviews with businesses with sales of $\$ 10-\$ 500 \mathrm{MM}$ across the country ${ }^{2}$ 'Based on over 17,000 interviews with businesses with sales $\$ 1-\$ 10 \mathrm{MM}$ across the country $\bullet{ }^{3}$ Overall Satisfaction - West. Comparisons are based
 on only those banks operating in each region.


## Loans by Business and Market

| By Line of Business | 1Q14 | 4Q13 | 1Q13 |
| :--- | ---: | ---: | ---: |
| Middle Market |  |  |  |
| General | $\$ 13.5$ | $\$ 13.2$ | $\$ 13.4$ |
| Energy | 3.0 | 2.8 | 3.0 |
| National Dealer Services | 5.3 | 5.3 | 4.9 |
| Entertainment | 0.5 | 0.6 | 0.6 |
| Tech. \& Life Sciences | 2.3 | 2.1 | 2.0 |
| $\quad$ Environmental Services | 0.9 | 0.8 | 0.8 |
| Total Middle Market | $\$ 25.5$ | $\$ 24.8$ | $\$ 24.7$ |
| Corporate Banking |  |  |  |
| $\quad$ US Banking | 2.7 | 2.6 | 2.8 |
| $\quad$ International | 1.8 | 1.8 | 1.8 |
| Mortgage Banker Finance | 0.9 | 1.1 | 1.7 |
| Commercial Real Estate | 4.0 | 3.8 | 3.7 |
| BUSINESS BANK | $\$ 34.9$ | $\$ 34.1$ | $\$ 34.7$ |
| Small Business | 3.6 | 3.6 | 3.6 |
| Retail Banking | 1.8 | 1.7 | 1.7 |
|  | $\$ 5.4$ | $\$ 5.3$ | $\$ 5.3$ |
| RETAIL BANK | 4.8 | 4.7 | 4.6 |
|  | $\$ 4.8$ | $\$ 4.7$ | $\$ 4.6$ |
| WEALTH MANAGEMENT | $\$ 45.1$ | $\$ 44.1$ | $\$ 44.6$ |
| TOTAL |  |  |  |

Average $\$$ in billions

| By Market | 1Q14 | 4Q13 | 1Q13 |
| :---: | :---: | :---: | :---: |
| Michigan | \$13.5 | \$13.4 | \$13.6 |
| California | 14.8 | 14.4 | 13.5 |
| Texas | 10.4 | 9.8 | 10.1 |
| Other Markets | 6.4 | 6.5 | 7.4 |
| TOTAL | \$45.1 | \$44.1 | \$44.6 |
| Middle Market: Serving companies with revenues generally between $\$ 20-\$ 500 \mathrm{MM}$ <br> Corporate Banking: Serving companies (and their U.S. based subsidiaries) with revenues generally over \$500MM <br> Small Business: Serving companies with revenues generally under \$20MM |  |  |  |

## Deposits by Business and Market

| By Line of Business | 1Q14 | 4Q13 | 1Q13 |
| :--- | ---: | ---: | ---: |
| Middle Market |  |  |  |
| $\quad$ General | $\$ 14.1$ | $\$ 13.9$ | $\$ 14.1$ |
| $\quad$ Energy | 0.5 | 0.6 | 0.4 |
| $\quad$ National Dealer Services | 0.2 | 0.2 | 0.2 |
| $\quad$ Entertainment | 0.1 | 0.2 | 0.1 |
| $\quad$ Tech. \& Life Sciences | 5.7 | 5.2 | 5.0 |
| $\quad$ Environmental Services | 0.1 | 0.2 | 0.2 |
| Total Middle Market | $\$ 20.7$ | $\$ 20.3$ | $\$ 20.0$ |
| Corporate Banking |  |  |  |
| $\quad$ US Banking | 2.5 | 2.8 | 2.3 |
| $\quad$ International | 1.7 | 1.8 | 1.5 |
| Mortgage Banker Finance | 0.6 | 0.6 | 0.6 |
| Commercial Real Estate | 1.5 | 1.5 | 1.2 |
| BUSINESS BANK | $\mathbf{\$ 2 7 . 0}$ | $\mathbf{\$ 2 7 . 0}$ | $\$ 25.6$ |
| Small Business | 2.6 | 2.8 | 2.6 |
| Retail Banking | 18.8 | 18.6 | 18.4 |
| RETAIL BANK | $\$ 21.4$ | $\$ 21.4$ | $\$ 21.0$ |
| Private Banking | 3.8 | 3.9 | 3.7 |
| WEALTH MANAGEMENT | $\$ 3.8$ | $\$ 3.9$ | $\$ 3.7$ |
| Finance/ Other | 0.6 | 0.5 | 0.4 |
| TOTAL | $\$ 52.8$ | $\$ 52.8$ | $\$ 50.7$ |


| By Market | 1Q14 | 4Q13 | 1Q13 |
| :--- | ---: | ---: | ---: |
| Michigan | $\$ 20.6$ | $\$ 20.6$ | $\$ 20.2$ |
| California | 14.8 | 15.2 | 14.4 |
| Texas | 10.9 | 10.5 | 10.0 |
| Other Markets | 5.9 | 6.0 | 5.7 |
| Finance/ Other | 0.6 | 0.5 | 0.4 |
| TOTAL | $\$ 52.8$ | $\$ 52.8$ | $\$ 50.7$ |

- Middle Market: Serving companies with revenues generally between \$20-\$500MM
- Corporate Banking: Serving companies (and their U.S. based subsidiaries) with revenues generally over \$500MM
- Small Business: Serving companies with revenues generally under \$20MM

[^5]
## General Middle Market

- Represents largest segment at 30\% of total average loans
- Strong pipeline
- Average tenure of a relationship manager is 9 years


Average Loans by Market
(1Q14 average balance)
Other Markets


[^6]

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## National Dealer Services



- 65+ years of Floor Plan lending, with over 20 years on a national basis
- Top tier strategy
" Focus on "Mega Dealer" (five or more dealerships in group)
- Excellent credit quality
- Robust monitoring of company inventory and performance


At 3/31/14 • ${ }^{1}$ Other includes obligations where a primary franchise is indeterminable (rental car and leasing companies, heavy truck, recreational vehicles, and non-floor plan loans)

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## Mortgage Banker Finance

- 40+ years' experience with reputation for consistent, reliable approach
- Provide short-term warehouse financing: bridge from origination of residential mortgage until sale into end market
- Extensive backroom provides collateral monitoring and customer service
- Focus on full banking relationships


${ }^{1}$ MBA Origination Volumes $\$$ in billions. Source: Mortgage Bankers Association Mortgage Finance Forecast as of 3/17/14
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## Energy

- 30+ years' experience through the cycles
- Focus on middle market companies
- Excellent credit quality
- Deep relationships with significant ancillary noncredit products



## Technology and Life Sciences

- 20+ year history
- Products and services tailored to meet the needs of emerging companies throughout their lifecycle
- Strong relationships with top-tier investors
- National business headquartered in Palo Alto, CA, operating from 13 offices in the U.S. and Toronto
- Top notch relationship managers with extensive industry expertise


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## Commercial Real Estate Line of Business



At 3/31/14 • ${ }^{1}$ Includes CRE line of business loans not secured by real estate

- 160+ years experience with focus on well-established developers, primarily in our footprint
- Provide construction and mini-perm mortgage financing
- Real Estate Construction average loans up for the past 6 quarters

Commitments
(\$ in billions; Based on Period-end commitments)


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## Small Business

- Serving companies with annual revenues generally between \$2\$20MM
- Adding Relationship Managers in Texas, California \& Arizona
- Recently streamlined loan approval process
- Expanded Business Banking Specialist Program


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## Shared National Credit Relationships

- Approximately 865 borrowers
- Strategy: Pursue full relationships with ancillary business
- Comerica is agent for approx. 15\%
- Adhere to same credit underwriting standards as rest of loan book
- Credit quality mirrors total portfolio




## Government Card Programs



## Nonperforming Assets



At $3 / 31 / 14 \bullet{ }^{1} 1 \mathrm{Q} 14$ compared to 4 Q 13

Nonperforming Assets of \$352MM, a $\$ 31 \mathrm{MM}$ decrease, included ${ }^{1}$ :

- Nonaccrual loans down \$33MM
- Foreclosed Property of \$14MM

Troubled Debt Restructurings (TDRs) of \$173MM, included:

- \$63MM Performing Restructured
- \$21MM Reduced Rate
- \$89MM Nonaccrual TDR


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## Maintaining Focus on Long-Term Goals <br> Moving Toward Goals, Despite Prolonged Low Rate Environment




[^7] low-income housing tax credit

## Factors Expected to Drive Long-Term Efficiency Ratio Goal



## Holding Company Debt Rating

|  | Senior Unsecured/Long-Ter | S\&P | Moody's | Fitch |
| :---: | :---: | :---: | :---: | :---: |
|  | BB\&T | A- | A2 | A+ |
|  | BOK Financial | A- | A2 | A |
|  | Comerica | A- | A3 | A |
|  | M\&T Bank | A- | A3 | A- |
|  | KeyCorp | BBB+ | Baa1 | A- |
|  | Fifth Third | BBB+ | Baa1 | A |
|  | SunTrust | BBB | Baa1 | BBB+ |
|  | Huntington | BBB | Baa1 | A- |
|  | Regions Financial | BBB- | Ba1 | BBB- |
|  | Zions Bancorporation | BBB- | Ba1 | BBB- |
|  | First Horizon National Corp | BB+ | Baa3 | BBB- |
|  | Synovus Financial Corp | BB- | B1 | BB |
| ¢¢¢$\sim$ | Wells Fargo \& Company | A+ | A2 | AA- |
|  | U.S. Bancorp | A+ | A1 | AA- |
|  | JP Morgan | A | A3 | A+ |
| $\frac{0}{0}$ | PNC Financial Services Group | A- | A3 | A+ |
|  | Bank of America | A- | Baa2 | A |
| As of 4/7/14 • Source: SNL Financial • Debt Ratings are not a recommendation to buy, sell, or hold securities |  |  | ComemcA Bank |  |
| 31 |  |  |  |  |

## Supplemental Financial Data

|  | 3/31/14 | 12/31/13 | 9/30/13 | 6/30/13 | 3/31/13 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Tier 1 and Tier 1 common capital ${ }^{1,2}$ | 6,961 | 6,895 | 6,862 | 6,800 | 6,748 |
| Risk-weighted assets ${ }^{1,2}$ | 66,051 | 64,825 | 64,027 | 65,220 | 65,099 |
| Tier 1 and Tier 1 common capital ratio | 10.54\% | 10.64\% | 10.72\% | 10.43\% | 10.37\% |
| Total shareholders' equity | \$7,283 | \$7,153 | \$6,969 | \$6,911 | \$6,988 |
| Less: Goodwill | 635 | 635 | 635 | 635 | 635 |
| Less: Other intangible assets | 16 | 17 | 18 | 20 | 21 |
| Tangible common equity | \$6,632 | \$6,501 | \$6,316 | \$6,256 | \$6,332 |
| Total assets | \$65,681 | \$65,227 | \$64,670 | \$62,947 | \$64,885 |
| Less: Goodwill | 635 | 635 | 635 | 635 | 635 |
| Less: Other intangible assets | 16 | 17 | 18 | 20 | 21 |
| Tangible assets | \$65,030 | \$64,575 | \$64,017 | \$62,292 | \$64,229 |
| Tangible common equity ratio | 10.20\% | 10.07\% | 9.87\% | 10.04\% | 9.86\% |

[^8]
## Supplemental Financial Data

Tier 1 Common Equity under Basel III (\$ in millions)

| Basel III Tier 1 Common Capital Ratio | 3/31/14 | 12/31/13 | 9/30/13 | 6/30/13 | 3/31/13 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Tier 1 common capital ${ }^{3}$ | \$6,961 | \$6,895 | \$6,862 | \$6,800 | \$6,748 |
| Basel III adjustments ${ }^{2}$ | (3) | (6) | (4) | -- | (1) |
| Basel III Tier 1 common capital ${ }^{2}$ | \$6,958 | \$6,889 | \$6,858 | \$6,800 | \$6,747 |
| Risk-weighted assets ${ }^{1,3}$ | \$66,051 | \$64,825 | \$64,027 | \$65,220 | \$65,099 |
| Basel III adjustments ${ }^{2}$ | 1,603 | 1,754 | 1,726 | 2,091 | 1,996 |
| Basel III risk-weighted assets ${ }^{2}$ | \$67,654 | \$66,579 | \$65,753 | \$67,311 | \$67,095 |
| Tier 1 common capital ratio ${ }^{3}$ | 10.5\% | 10.6\% | 10.7\% | 10.4\% | 10.4\% |
| Basel III Tier 1 common capital ratio ${ }^{2}$ | 10.3\% | 10.3\% | 10.4\% | 10.1\% | 10.1\% |

[^9]


[^0]:    1Q14 compared to 4Q13 • ${ }^{1}$ Utilization of commercial commitments as a percentage of total commercial commitments at period-end

[^1]:    ${ }^{1}$ Interest cost on interest-bearing deposits • ${ }^{2} 1 \mathrm{Q} 14$ compared to $4 \mathrm{Q} 13 \bullet{ }^{3}$ At 3/31/14

[^2]:    At 3/31/14 • ${ }^{1}$ Estimated as of $3 / 31 / 14 \bullet{ }^{2}$ Outlook as of 4/15/14. Prepayments include both scheduled principal amortization and mortgage prepayments

[^3]:    ${ }^{1}$ Shares repurchased under share repurchase program $\bullet{ }^{2}$ Outlook as of 4/15/14

[^4]:    Outlook as of 4/15/14 • ${ }^{1}$ Full-year 2013 average loans were $\$ 44.4 \mathrm{~B}$, growth of $3 \%$ from full-year 2012 average ${ }^{2}$ Change

[^5]:    Average \$ in billions

[^6]:    At 3/31/14

[^7]:    Goal as of $4 / 15 / 14 \bullet{ }^{1}$ Numbers presented reflect adoption of U.S. GAAP amendment related to projects that qualify for the
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[^8]:    The Tier 1 common capital ratio removes preferred stock and qualifying trust preferred securities from Tier 1 capital as defined by and calculated in conformity with bank regulations. The tangible common equity ratio removes preferred stock and the effect of intangible assets from capital and the effect of intangible assets from total assets.
    The Corporation believes these measurements are meaningful measures of capital adequacy used by investors, regulators, management and others to evaluate the adequacy of common equity and to compare against other companies in the industry
    ${ }^{1}$ Tier 1 Capital and risk-weighted assets as defined and calculated in accordance with regulation.
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    ${ }^{2}$ March 31, 2014 Tier 1 Capital and Risk-Weighted assets are estimated.

[^9]:    The Tier 1 common capital ratio removes preferred stock and qualifying trust preferred securities from Tier 1 capital as defined by and calculated in conformity with bank regulations. The Basel III Tier 1 common capital ratio further adjusts Tier 1 common capital and risk-weighted assets to account for the final rule approved by U.S. banking regulators in July 2013 for the U.S. adoption of the Basel III regulatory capital framework. The final Basel III capital rules are effective January 1, 2015 for banking organizations subject to the standardized approach.
    The Corporation believes these measurements are meaningful measures of capital adequacy used by investors, regulators, management and others to evaluate the adequacy of common equity and to compare against other companies in the industry ${ }^{1}$ Tier 1 Capital and risk-weighted assets as defined in accordance with regulation.
    ${ }^{2}$ Estimated ratios based on the standardized approach in the final rule for the U.S. adoption of the Basel III regulatory capital
    framework and excluding most elements of AOCI.
    ${ }^{3}$ March 31, 2014 Tier 1 Capital and Risk-Weighted assets are estimated.

