## Comerica Incorporated

Third Quarter 2015
Financial Review

October 16, 2015

## ComericA Bank

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## Financial Summary

|  | 3Q15 | 2Q15 | 3Q14 |
| :---: | :---: | :---: | :---: |
| Diluted income per common share | \$0.74 | \$0.73 | \$0.82 |
| Net interest income | \$422 | \$421 | \$414 |
| Provision for credit losses | 26 | 47 | 5 |
| Noninterest income ${ }^{1}$ | 264 | 261 | 215 |
| Noninterest expenses ${ }^{1,2}$ | 461 | 436 | 397 |
| Net income | 136 | 135 | 154 |
| Total average loans | \$48,972 | \$48,833 | \$47,159 |
| Total average deposits | 59,140 | 57,398 | 55,163 |
| Basel III common equity Tier 1 capital ratio ${ }^{3}$ | 10.58\% ${ }^{5}$ | 10.40\% | n/a |
| Tier 1 common capital ratio ${ }^{3,4}$ | n/a | n/a | 10.59\% |
| Average diluted shares (millions) | 181 | 182 | 185 |

## Third Quarter 2015 Results



## Diverse Footprint Drives Growth



## Loan Growth Moderated, as Expected Average loans increased \$1.8B or 4\%, compared to 3Q14



- Commitments down \$464MM to \$56.6B
- Line utilization ${ }^{1} 50 \%$, down from $51 \%$
- Loan pipeline increased
- Loan yields -3 bps due to portfolio mix shift

Total average loans increased \$139MM

+ \$367MM Technology and Life Sciences
+ \$124MM Commercial Real Estate
+ \$ 72MM Entertainment
+ \$ 69MM Private Banking
+ \$ 47MM Mortgage Banker Finance
- \$231MM Corporate Banking
- \$214MM General Middle Market
- \$ 86MM Energy

Period-end loans declined \$799MM

+ \$306MM Technology and Life Sciences
+ \$208MM Commercial Real Estate
- \$515MM Mortgage Banker Finance
- \$364MM General Middle Market
- \$266MM Corporate Banking
- \$219MM National Dealer Services


## Robust, Broad-based Deposit Growth <br> Average deposits increased \$4.0B or 7\%, compared to 3Q14



Total average deposits increased \$1.7B or 3\%

+ \$538MM General Middle Market
+ \$445MM Technology and Life Sciences
+ \$296MM Corporate Banking
+ \$181MM Small Business
+ \$151MM Retail Banking
+ \$128MM Private Banking
- Noninterest-bearing deposits increased \$1.3B to \$28.6B
- Interest-bearing deposits increased \$484MM to \$30.5B
- About $2 / 3$ of total deposits are commercial

Loan to Deposit Ratio ${ }^{2}$ of $83 \%$

## Securities Portfolio Grew

## Positioned for LCR compliance

## Securities Portfolio

(\$ in billions)
Other (Incl. Treasury Securities)
$\square$ Mortgage-backed Securities (MBS)


## Total average securities portfolio increased \$300MM

- Purchased ~\$200MM in Treasury Securities \& $\sim$ \$150MM MBS in 3Q15
- Subsequent to issuing $\$ 350 \mathrm{MM}$ in subordinated bank debt \& $\$ 175 \mathrm{MM}$ in senior bank debt
- Duration of 3.6 years ${ }^{1}$
- Extends to 4.5 years under a 200 bps instantaneous rate increase ${ }^{1}$
- Net unrealized pre-tax gain of $\$ 127 \mathrm{MM}^{2}$
- Net unamortized premium of $\$ 40 \mathrm{MM}^{3}$
- GNMA $\sim 35 \%$ of MBS portfolio


## Net Interest Income Stable <br> NIM compression mainly due to increased Fed deposits



| Net Interest Income and Rate NIM¹ |  |  |
| :---: | :---: | :---: |
| \$421MM | 2Q15 | 2.65\% |
| +2 | Loan impacts: <br> +\$4MM One add'I day in 3Q15 <br> +\$1MM loan growth <br> - \$3MM lower yields | -0.02 |
| -3 | Higher debt expense | -0.02 |
| +1 | Higher securities balance at lower yield | -0.01 |
| +1 | Higher balances at Fed | -0.06 |
| \$422MM | 3Q15 | 2.54\% |
| $+200 \text { bps rate rise }=-\$ 220 \mathrm{MM}^{2}$ <br> stimated increase to net interest income over 12 months |  |  |

[^0]
## Credit Quality Remains Strong <br> Net charge-offs well below normal at 19bps



## Allowance for Credit Losses

## (\$ in millions)

$\leadsto$ Allowance for Loan
Losses as a \% of NPL's


## Criticized Loans ${ }^{1}$

(\$ in millions)
Normal Criticized Loans of $\sim 8.5 \%$ of Total Loans ${ }^{3}$


- Provision decreased to \$26MM
- \$2MM Allowance increase
- \$23MM NCO mainly Technology \& Life Sciences \& energy-related ${ }^{2}$
- Inflows to nonaccrual \$69MM
- Down from \$145MM in 2Q15
- Nonaccruals stable at 0.7\% of total loans
- Increased $\$ 8 \mathrm{MM}$ with energy ${ }^{2}$ increase of \$7MM to \$126MM
- Criticized loans increased \$537MM - Energy ${ }^{2}$ increased $\$ 480 \mathrm{M}$ to $\$ 1.1 \mathrm{~B}$

At 9/30/15 - ${ }^{1}$ Criticized loans are consistent with regulatory defined Special Mention, Substandard, Doubtful \& Loss loan classifications. • ${ }^{2}$ This information includes all loans related to energy at 9/30/15, $\sim \$ 3.2 B$ of loans in our Energy

## Noninterest Income Increased



## Noninterest income increased \$3MM

+ \$3MM Card fees
+ \$1MM Foreign Exchange
+ \$1MM Brokerage
- \$1MM Fiduciary
- Other noninterest income
+ \$4MM Hedge ineffectiveness
income ${ }^{2}$
+ \$3MM Warrant related income
- \$5MM Deferred comp (offset in expenses)
- \$4MM Investment banking


## Noninterest Expenses Reflect Tight Control

Noninterest Expenses ${ }^{1}$
(\$ in millions)


Noninterest expenses increased \$25MM

+ \$27MM Litigation-related release
(Reserve release of \$3MM in 3Q15 \& \$30MM in 2Q15)
+ \$ 2MM Occupancy
+ \$ 2MM Software
- \$ 8MM Salaries \& benefits expense
- Deferred comp
- Stock comp forfeiture
- Staff insurance
+ Technology-related contract labor
+ 1 additional day


## Active Capital Management

## 2015 Capital Plan Target ${ }^{1}$ :

Up to \$393MM equity repurchases over five quarters (2Q15 through 2Q16)

- 2Q15: \$59MM (1.0MM shares and 500,000 warrants) repurchased
- 3Q15: \$59MM (1.2MM shares) repurchased
- Pace of buyback linked to financial performance, which is expected to improve as rates rise

Tangible Book Value Per Share ${ }^{2}$



## Dividends Per Share Growth


${ }^{1}$ Outlook as of $10 / 16 / 15 \bullet{ }^{2}$ See Supplemental Financial Data slides for a reconciliation of non-GAAP financial measures • ${ }^{3}$ Shares \& warrants repurchased under equity repurchase program • "Based on actual dividends declared in 1Q15, 2 Q15 \&
 3Q15, and assuming no change in dividend per share for 4Q15.

## Management 2015 Outlook <br> Assuming continuation of current economic \& low rate environment

## FY15 compared to FY14 unchanged

## 4Q15 compared to 3Q15

## Relatively Stable

Average loans

- Mortgage Banker seasonally lower and continued decline in Energy
- Small increases in remaining businesses

Net interest income

Provision

Noninterest income

Noninterest expenses

## Relatively Stable

- Asset growth approximately offsets continued pressure on yields from low rate environment


## Remains Low

- Provision similar to 3Q15


## Slightly Higher

- Growth in card fees, along with fiduciary and investment banking fees should markets improve
- 3Q15 levels of warrant income, hedge ineffectiveness and deferred comp not expected to repeat, but are difficult to predict


## Moderately Higher

- Seasonal increase in benefits, outside processing, marketing, occupancy, consultant fees \& technology-related
- 3Q15 levels of litigation-related, deferred comp and stock forfeitures not expected to repeat, but are difficult to predict


## Appendix

## Interest Rate Sensitivity

Remain well positioned for rising rates


## Loans by Business and Market



## Deposits by Business and Market

| By Line of Business | 3Q15 | 2Q15 | 3Q14 |
| :--- | ---: | ---: | ---: |
| Middle Market |  |  |  |
| $\quad$ General | $\$ 16.2$ | $\$ 15.7$ | $\$ 15.3$ |
| Energy | 0.6 | 0.7 | 0.5 |
| National Dealer Services | 0.2 | 0.2 | 0.2 |
| Entertainment | 0.1 | 0.1 | 0.1 |
| Tech. \& Life Sciences | 6.7 | 6.2 | 5.9 |
| $\quad$ Environmental Services | 0.2 | 0.2 | 0.1 |
| Total Middle Market | $\$ 24.0$ | 23.1 | $\$ 22.1$ |
| Corporate Banking |  |  |  |
| US Banking | 2.7 | 2.6 | 2.7 |
| $\quad$ International | 2.2 | 2.0 | 1.8 |
| Mortgage Banker Finance | 0.7 | 0.6 | 0.5 |
| Commercial Real Estate | 1.8 | 1.9 | 1.7 |
| BUSINESS BANK | $\mathbf{\$ 3 1 . 4}$ | $\mathbf{\$ 3 0 . 2}$ | $\mathbf{\$ 2 8 . 8}$ |
| Small Business | 3.1 | 2.9 | 2.9 |
| Retail Banking | 19.9 | 19.8 | 19.2 |
| RETAIL BANK | $\mathbf{\$ 2 3 . 0}$ | $\$ 22.7$ | $\$ 22.1$ |
| Private Banking | 4.2 | 4.1 | 3.9 |
| WEALTH MANAGEMENT | $\$ 4.2$ | $\$ 4.1$ | $\$ 3.9$ |
| Finance/ Other ${ }^{2}$ | 0.5 | 0.4 | 0.4 |
| TOTAL | $\$ 59.1$ | $\$ 57.4$ | $\$ 55.2$ |


| By Market | 3Q15 | 2Q15 | 3Q14 |
| :--- | ---: | ---: | ---: |
| Michigan | $\$ 21.9$ | $\$ 21.7$ | $\$ 21.2$ |
| California | 18.4 | 17.3 | 16.4 |
| Texas | 10.8 | 11.0 | 10.6 |
| Other Markets $^{1}$ | 7.6 | 7.0 | 6.6 |
| Finance/ Other $^{2}$ | 0.5 | 0.4 | 0.4 |
| TOTAL | $\$ 59.1$ | $\$ 57.4$ | $\$ 55.2$ |

- Middle Market: Serving companies with revenues generally between $\$ 20$-\$500MM
- Corporate Banking: Serving companies (and their U.S. based subsidiaries) with revenues generally over \$500MM
- Small Business: Serving companies with revenues generally under \$20MM

Average $\$$ in billions - ${ }^{1}$ Other Markets includes Florida, Arizona, the International Finance Division and businesses that have a significant presence outside of the three primary geographic markets. • ${ }^{2}$ Finance/ Other includes items not directly associated with the geographic markets or the three major business segments.

## Energy Line of Business

## $30+$ Years experience with strong performance through cycles

- Granular portfolio: ~200 customers
- $48 \%$ line utilization, unchanged from 2Q15
- \$3.2B in loans at period-end 9/30/15, decreased \$66MM from 6/30/15
- NALs 2.5\% (last peak 3Q10~3\%)
- Negative credit migration with manageable losses anticipated at this point ${ }^{1}$
- Prudently increased reserves for energy loans for past 4 quarters

Diverse Customer Base
(Based on period-end outstandings)



## Mortgage Banker Finance <br> 50 Years experience with reputation for consistent, reliable approach

- Provide warehouse financing: bridge from residential mortgage origination to sale to end market
- Extensive backroom provides collateral monitoring and customer service
- Focus on full banking relationships
- Granular portfolio with 100+ relationships
- Market share more than doubled over past five years ${ }^{3}$
- Underlying mortgages are typically related to home purchases as opposed to refinances As of 3Q15:
- Comerica: $\sim 80 \%$ purchase
- Industry: 65\% purchase ${ }^{1}$




## National Dealer Services

## Franchise Distribution

(Based on period-end loan outstandings)


Geographic Dispersion
California 63\%
Texas
9\%
Michigan 18\% Other 10\%

- 65+ years of Floor Plan lending, with 20+ years on a national basis
- Top tier strategy
" Focus on "Mega Dealer" (five or more dealerships in group)
- Strong credit quality
- Robust monitoring of company inventory and performance



## Technology and Life Sciences

## 20+ Years experience provides competitive advantage

- National business headquartered in Palo Alto, CA, with 14 offices in U.S. \& Toronto
- Products \& services tailored to meet needs of companies throughout their lifecycle
- Equity Funds Services helps drive avg. Ioan growth (up $\sim \$ 1$ B over past 4 years)
- Strong relationships with top-tier investors
- Granular portfolio
- Closely monitor cash balances


[^1]

## Net Charge-offs

(In basis points)
$\square$ TLS Net Charge-offs to Avg. TLS Loans


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## Commercial Real Estate Line of Business



## Shared National Credit (SNC) Relationships

- SNC relationships included in business line balances
- Approximately 797 borrowers
- Comerica is agent for approx. 20\%
- Strategy: Pursue full relationships with ancillary business
- Adhere to same credit underwriting standards as rest of loan book
 SNCs are facilities greater than $\$ 20$ million shared by three or more federally supervised financial institutions which are


# Government Card Programs 

Generate valuable retail deposits



## Funding and Maturity Profile

## Multiple Funding Sources

- Wholesale debt markets
- Federal Home Loan Bank of Dallas
- \$-0- outstanding
- \$5B borrowing capacity
- Brokered deposits
- \$-0-outstanding
- Fed funds/ Repo markets



## Funding Profile

 At September 30, 2015Interest-
Bearing Deposits \$30.1B 43\%

NoninterestBearing Deposits \$28.7B 41\%

Wholesale
Debt
\$3.2B 5\%

Equity \$7.6B 11\%

## Expenses Remain Well Controlled

## Continued focus on efficiency



At $9 / 30 / 15{ }^{\bullet}{ }^{1}$ Goal as of $10 / 16 / 15$.

Long-Term Efficiency Ratio Goal ${ }^{1}$ : < 60\%


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## Holding Company Debt Rating



## Supplemental Financial Data

Reconciliation of non-GAAP financial measures with financial measures defined by GAAP (\$ in millions)

|  | 9/30/15 | 6/30/15 | 12/31/14 | 9/30/14 | 12/31/13 | 12/31/12 | 12/31/11 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Tier 1 and Tier 1 common capital ${ }^{1}$ | n/a | n/a | 7,169 | 7,105 | 6,895 | 6,705 |  |
| Risk-weighted assets ${ }^{1}$ | n/a | n/a | 68,269 | 67,106 | 64,825 | 66,115 |  |
| Tier 1 and Tier 1 common capital ratio | n/a | n/a | 10.50\% | 10.59\% | 10.64\% | 10.14\% |  |
| Common shareholders' equity | \$7,622 | \$7,523 | \$7,402 | \$7,433 | \$7,150 | \$6,939 | \$6,865 |
| Less: Goodwill | 635 | 635 | 635 | 635 | 635 | 635 | 635 |
| Less: Other intangible assets | 14 | 15 | 15 | 15 | 17 | 22 | 32 |
| Tangible common equity | 6,973 | 6,873 | \$6,752 | \$6,783 | \$6,498 | \$6,282 | \$6,198 |
| Total assets | \$71,012 | \$69,945 | \$69,186 | \$68,883 | \$65,224 | \$65,066 | \$61,005 |
| Less: Goodwill | 635 | 635 | 635 | 635 | 635 | 635 | 635 |
| Less: Other intangible assets | 14 | 15 | 15 | 15 | 17 | 22 | 32 |
| Tangible assets | 70,363 | 69,295 | \$68,536 | \$68,233 | \$64,572 | \$64,409 | \$60,338 |
| Common equity ratio | 10.73\% | 10.76\% | 10.70\% | 10.79\% | 10.97\% | 10.67\% | 11.26\% |
| Tangible common equity ratio | 9.91 | 9.92 | 9.85 | 9.94 | 10.07 | 9.76 | 10.27 |
| Common shareholders' equity | \$7,622 | \$7,523 | \$7,402 | \$7,433 | \$7,150 | \$6,939 | \$6,865 |
| Tangible common equity | 6,973 | 6,873 | \$6,752 | \$6,783 | \$6,498 | \$6,282 | \$6,198 |
| Shares of common stock outstanding (in millions) | 177 | 178 | 179 | 180 | 182 | 188 | 197 |
| Common shareholders' equity per share of common stock | \$43.02 | \$42.18 | \$41.35 | \$41.26 | \$39.22 | \$36.86 | \$34.79 |
| Tangible common equity per share of common stock | 39.36 | 38.53 | 37.72 | 37.65 | 35.64 | 33.36 | 31.40 |

[^2]ComemcA Bank.


[^0]:    ${ }^{1} 3$ Q15 compared to 2Q15 • ${ }^{2}$ For standard model assumptions see slide \#16. Estimate is based on simulation modeling analysis.

[^1]:    At 9/30/15

[^2]:    The Tier 1 common capital ratio removes preferred stock and qualifying trust preferred securities from Tier 1 capital as defined by and calculated in conformity with Basel I risk-based capital rules in effect through 12/31/14. Effective 1/1/15, regulatory capital components and risk-weighted assets are defined by and calculated in conformity with Basel III risk-based capital rules. The tangible common equity ratio removes preferred stock and the effect of intangible assets from capital and the effect of intangible assets from total assets. Tangible common equity per share of common stock removes the effect of intangible assets from common shareholders equity per share of common stock. $\bullet$ The Corporation believes these measurements are meaningful measures of capital adequacy used by investors, regulators, management and others to
     evaluate the adequacy of common equity and to compare against other companies in the industry. ${ }^{1}$ Tier 1 Capital and risk-weighted assets as defined by Basel I risk-based capital rules. - n/a - not applicable.

