## Comerica Incorporated

Third Quarter 2014 Financial Review

October 17, 2014

## Safe Harbor Statement

Any statements in this presentation that are not historical facts are forward-looking statements as defined in the Private Securities Litigation Reform Act of 1995. Words such as "anticipates," "believes," "contemplates," "feels," "expects," "estimates," "seeks," "strives," "plans," "intends," "outlook," "forecast," "position," "target," "mission," "assume," "achievable," "potential," "strategy," "goal," "aspiration," "opportunity," "initiative," "outcome," "continue," "remain," "maintain," "on course," "trend," "objective," "looks forward," "projects," "models" and variations of such words and similar expressions, or future or conditional verbs such as "will," "would," "should," "could," "might," "can," "may" or similar expressions, as they relate to Comerica or its management, are intended to identify forward-looking statements. These forward-looking statements are predicated on the beliefs and assumptions of Comerica's management based on information known to Comerica's management as of the date of this presentation and do not purport to speak as of any other date. Forward-looking statements may include descriptions of plans and objectives of Comerica's management for future or past operations, products or services, and forecasts of Comerica's revenue, earnings or other measures of economic performance, including statements of profitability, business segments and subsidiaries, estimates of credit trends and global stability. Such statements reflect the view of Comerica's management as of this date with respect to future events and are subject to risks and uncertainties. Should one or more of these risks materialize or should underlying beliefs or assumptions prove incorrect, Comerica's actual results could differ materially from those discussed. Factors that could cause or contribute to such differences are changes in general economic, political or industry conditions; changes in monetary and fiscal policies, including changes in interest rates; volatility and disruptions in global capital and credit markets; changes in Comerica's credit rating; the interdependence of financial service companies; changes in regulation or oversight; unfavorable developments concerning credit quality; the effects of more stringent capital or liquidity requirements; declines or other changes in the businesses or industries of Comerica's customers; operational difficulties, failure of technology infrastructure or information security incidents; the implementation of Comerica's strategies and business initiatives; Comerica's ability to utilize technology to efficiently and effectively develop, market and deliver new products and services; changes in the financial markets, including fluctuations in interest rates and their impact on deposit pricing; competitive product and pricing pressures among financial institutions within Comerica's markets; changes in customer behavior; any future strategic acquisitions or divestitures; management's ability to maintain and expand customer relationships; management's ability to retain key officers and employees; the impact of legal and regulatory proceedings or determinations; the effectiveness of methods of reducing risk exposures; the effects of terrorist activities and other hostilities; the effects of catastrophic events including, but not limited to, hurricanes, tornadoes, earthquakes, fires and floods; changes in accounting standards and the critical nature of Comerica's accounting policies. Comerica cautions that the foregoing list of factors is not exclusive. For discussion of factors that may cause actual results to differ from expectations, please refer to our filings with the Securities and Exchange Commission. In particular, please refer to "Item 1A. Risk Factors" beginning on page 12 of Comerica's Annual Report on Form 10-K for the year ended December 31, 2013. Forward-looking statements speak only as of the date they are made. Comerica does not undertake to update forward-looking statements to reflect facts, circumstances, assumptions or events that occur after the date the forward-looking statements are made. For any forward-looking statements made in this presentation or in any documents, Comerica claims the protection of the safe harbor for forward-looking statements contained in the Private Securities Litigation Reform Act of 1995.

## ComemcA Bank

## Financial Summary



## Third Quarter 2014 Results



## Diverse Footprint Drives Growth



## Broad-based Average Loan Growth

Pace of Growth Slowed with Seasonality and Economy



- Loan yield impacted by lower accretion (-6bps), less nonaccrual interest collected \& lease residual charge (-2bps), loan portfolio dynamics (-1 bps)
- Commitments grew over $\$ 850 \mathrm{MM}$ to $\$ 55.1 \mathrm{~B}^{1}$, driven by increases in nearly all business lines
- Line utilization of $48.3 \%$, down from $49.3 \%^{2}$
- Loan pipeline increased with growth led by General Middle Market


## Robust Average Deposit Growth of \$1.8B or 3\% Increases in Virtually All Business Lines

## Strong Deposit Base

(\$ in billions)


1 Interest cost on interest-bearing deposits • 23Q14 compared to 2Q14 • ${ }^{3}$ At 9/30/14

Total average deposits increased \$1.8B²:

- Noninterest-bearing deposits increased \$1.3B to \$25.3B, driven by
+ \$759MM General Middle Market
+ \$188MM Commercial Real Estate
+ \$110MM Small Business
+ \$106MM Retail Banking
- Interest-bearing deposits increased \$515MM to \$29.9B
- About $2 / 3$ of total deposits are commercial

Loan to Deposit Ratio³ of 83\%

ComercA Bank

## Securities Portfolio Stable <br> Continue to Invest Prepayments in GNMA



## MBS Portfolio:

- Duration of 4.0 years ${ }^{1}$
- Duration extends to 4.7 years under a 200 bps instantaneous rate increase ${ }^{1}$
- Net unrealized pre-tax loss of \$22MM
- Net unamortized premium of \$56MM
- Yields declined 6 bps due to a decrease of $\$ 1 \mathrm{MM}$ from retrospective adjustment to premium amortization in 2Q14
- Expect prepayments of \$350MM\$450MM for 4Q14²
- GNMA approximately $20 \%$ of MBS portfolio


## Net Interest Income Stable <br> Decline in Accretion Partially Offset by Loan Growth



## Continued Strong Credit Quality Net Charge-offs of 3 bps

## Credit Quality

- Provision decreased to \$5MM
- Nonperforming Assets (NPAs) of \$357MM
- Foreclosed Property of \$11MM
- Troubled Debt Restructurings (TDRs) of \$126MM


## Criticized Loans ${ }^{1}$

(\$ in millions)
$\leadsto$ NPAs as a Percentage of Total Loans + ORE




At 9/30/14 • ${ }^{1}$ Criticized loans are consistent with regulatory defined Special Mention, Substandard, Doubtful and Loss loan classifications.

ComericA Bank

## Noninterest Income



## Continued Tight Expense Control Actions Taken Intended to Drive Continued Efficiency

Noninterest Expenses
(\$ in millions)


## Expenses Included \$8MM Net Benefit From Actions Taken in 3Q14

| 2H14 Actions (\$ in millions) | 3Q14 | 4Q14 ${ }^{1}$ |
| :---: | :---: | :---: |
| Gain on early redemption of debt | (32) |  |
| Charitable Foundation donation | 9 |  |
| Efficiency-related actions: |  |  |
| Real estate optimization | 8 | 5-7 |
| Severance | 6 |  |
| Other | 1 |  |
| Total | (8) | 5-7 |
| Run rate savings $\mathbf{\sim} \$ 12-14 \mathrm{MM}$ by YE15 to partially offset regulatory \& technology headwinds ${ }^{2}$ |  |  |

## Excluding actions, noninterest expenses increased \$1MM:

+ Salaries \& Benefits (1 additional day)
+ Occupancy Expense
- Litigation-related Expenses


## Active Capital Management



Common Shares Outstanding (in MM)
$\leadsto$ Tangible Book Value Per Share ${ }^{2}$


## 2014 Capital Plan target ${ }^{3}$ :

- Up to \$236MM share repurchases over four quarters (2Q14 through 1Q15)
- \$59MM or 1.2MM shares repurchased in 2Q14
- $\$ 59 \mathrm{MM}$ or 1.2 MM shares repurchased in 3Q14
- Increased quarterly dividend 5\% to \$0.20 per share in 2Q14
- 3Q14 Shareholder payout ratio of 62\%


## 3Q14 Capital Actions:

- Called \$150MM sub-debt at par in July
- Issued $\$ 250 \mathrm{MM}$ sub-debt at $3.8 \%$ in July


## Management 2014 Outlook <br> Assuming Continuation of Current Economic \& Low Rate Environment

| FY14 compared to FY13 unchanged, except for: |  |
| :---: | :---: |
| Average loans | Moderate Growth of $\sim 5 \%$ (previously 4-6\%) <br> - Growth is now expected to be in the middle of the range |
| Net interest income | Modestly Lower <br> - Reduction in purchase accounting accretion to $\sim \$ 30 \mathrm{MM}$ (previously $\$ 25-30 \mathrm{MM}$ ) |
| $4 \mathrm{Q14}$ compared to 3Q14 |  |
| Average loans | Slight Growth <br> - 4Q14 Mortgage Banker Finance seasonally lower <br> - 4Q14 National Dealer seasonally higher <br> - Small increases in remaining businesses with continued focus on pricing and structure discipline |
| Net interest income | Slight Growth <br> - 4Q14 purchase accounting accretion of $\sim \$ 5 \mathrm{MM}$ <br> - Loan growth approximately offsets continued pressure from low rate environment |
| Provision | Remains Low <br> - Similar to provisions in 1 H 14 |
| Noninterest income | Relatively Stable <br> - Stable customer-driven income <br> - Decline in noncustomer noninterest income |
| Noninterest expenses | Higher (from 3Q14 of \$397MM) <br> - 3Q14 included \$8MM net benefit from actions taken <br> - 4Q14 actions of $-\$ 5-7 M M$ <br> - Higher technology and consulting expenses and seasonal increase in benefits expense |

[^0]
## Appendix

## Loans by Business and Market

| By Line of Business | 3Q14 | 2Q14 | 3Q13 |
| :--- | ---: | ---: | ---: |
| Middle Market |  |  |  |
| General | $\$ 13.6$ | $\$ 13.7$ | $\$ 13.2$ |
| Energy | 3.3 | 3.2 | 2.9 |
| National Dealer Services | 5.5 | 5.7 | 4.9 |
| Entertainment | 0.6 | 0.6 | 0.6 |
| Tech. \& Life Sciences | 2.6 | 2.5 | 2.0 |
| $\quad$ Environmental Services | 0.9 | 0.9 | 0.8 |
| Total Middle Market | $\$ 26.5$ | $\$ 26.6$ | $\$ 24.4$ |
| Corporate Banking |  |  |  |
| US Banking | 2.8 | 2.8 | 2.7 |
| International | 1.8 | 1.7 | 1.7 |
| Mortgage Banker Finance | 1.6 | 1.3 | 1.6 |
| Commercial Real Estate | 4.2 | 4.1 | 3.8 |
| BUSINESS BANK | $\$ 36.9$ | $\$ 36.5$ | $\$ 34.2$ |
| Small Business | 3.7 | 3.6 | 3.6 |
| Retail Banking | 1.8 | 1.8 | 1.7 |
| RETAIL BANK | $\$ 5.5$ | $\$ 5.4$ | $\$ 5.3$ |
| Private Banking | 4.8 | 4.8 | 4.6 |
| WEALTH MANAGEMENT | $\$ 4.8$ | $\$ 4.8$ | $\$ 4.6$ |
| TOTAL | $\$ 47.2$ | $\$ 46.7$ | $\$ 44.1$ |
|  |  |  |  |

Average $\$$ in billions

| By Market | 3Q14 | 2Q14 | 3Q13 |
| :---: | :---: | :---: | :---: |
| Michigan | \$13.3 | \$13.5 | \$13.3 |
| California | 15.5 | 15.4 | 14.0 |
| Texas | 11.1 | 11.0 | 9.9 |
| Other Markets | 7.3 | 6.8 | 6.9 |
| TOTAL | \$47.2 | \$46.7 | \$44.1 |
| Middle Market: Serving companies with revenues generally between $\$ 20-\$ 500 \mathrm{MM}$ <br> Corporate Banking: Serving companies (and their U.S. based subsidiaries) with revenues generally over \$500MM <br> Small Business: Serving companies with revenues generally under \$20MM |  |  |  |

## Deposits by Business and Market

| By Line of Business | 3Q14 | 2Q14 | 3Q13 |
| :--- | ---: | ---: | ---: |
| Middle Market |  |  |  |
| $\quad$ General | $\$ 15.3$ | $\$ 14.6$ | $\$ 14.0$ |
| $\quad$ Energy | 0.5 | 0.5 | 0.5 |
| $\quad$ National Dealer Services | 0.2 | 0.2 | 0.2 |
| $\quad$ Entertainment | 0.1 | 0.1 | 0.1 |
| $\quad$ Tech. \& Life Sciences | 5.9 | 5.6 | 5.1 |
| $\quad$ Environmental Services | 0.1 | 0.1 | 0.2 |
| Total Middle Market | $\$ 22.1$ | $\$ 21.1$ | $\$ 20.1$ |
| Corporate Banking |  |  |  |
| $\quad$ US Banking | 2.7 | 2.6 | 2.4 |
| $\quad$ International | 1.8 | 1.7 | 1.8 |
| Mortgage Banker Finance | 0.5 | 0.5 | 0.6 |
| Commercial Real Estate | 1.7 | 1.5 | 1.4 |
| BUSINESS BANK | $\mathbf{\$ 2 8 . 8}$ | $\mathbf{\$ 2 7 . 4}$ | $\$ 26.3$ |
| Small Business | 2.8 | 2.7 | 2.7 |
| Retail Banking | 19.0 | 19.0 | 18.6 |
| RETAIL BANK | $\$ 21.8$ | $\$ 21.7$ | $\$ 21.3$ |
| Private Banking | 4.2 | 3.8 | 3.8 |
| WEALTH MANAGEMENT | $\$ 4.2$ | $\$ 3.8$ | $\$ 3.8$ |
| Finance/ Other | 0.4 | 0.5 | 0.5 |
| TOTAL | $\$ 55.2$ | $\$ 53.4$ | $\$ 51.9$ |


| By Market | 3Q14 | 2Q14 | 3Q13 |
| :--- | ---: | ---: | ---: |
| Michigan | $\$ 21.2$ | $\$ 20.7$ | $\$ 20.5$ |
| California | 16.4 | 15.4 | 14.6 |
| Texas | 10.6 | 10.7 | 10.3 |
| Other Markets | 6.6 | 6.1 | 6.0 |
| Finance/ Other | 0.4 | 0.5 | 0.5 |
| TOTAL | $\$ 55.2$ | $\$ 53.4$ | $\$ 51.9$ |

- Middle Market: Serving companies with revenues generally between \$20-\$500MM
- Corporate Banking: Serving companies (and their U.S. based subsidiaries) with revenues generally over \$500MM
- Small Business: Serving companies with revenues generally under \$20MM

[^1]
## Mortgage Banker Finance

- 40+ years' experience with reputation for consistent, reliable approach
- Provide short-term warehouse financing: bridge from origination of residential mortgage until sale into end market
- Extensive backroom provides collateral monitoring and customer service
- Focus on full banking relationships



At 9/30/14
ComericA Bank

## National Dealer Services

## Franchise Distribution

(Based on period-end loan outstandings)
Honda/Acura


- 65+ years of Floor Plan lending, with 20+ years on a national basis
- Top tier strategy
- Focus on "Mega Dealer" (five or more dealerships in group)
- Excellent credit quality
- Robust monitoring of company inventory and performance



## Energy

- 30+ years' experience through the cycles
- Focus on middle market companies
- Excellent credit quality
- Deep relationships with significant ancillary noncredit products



ComericA Bank

## Technology and Life Sciences

- 20+ year history
- Products and services tailored to meet the needs of emerging companies throughout their lifecycle
- Strong relationships with top-tier investors
- National business headquartered in Palo Alto, CA, operating from 13 offices in the U.S. and Toronto
- Top notch relationship managers with extensive industry expertise


ComericA Bank

## Commercial Real Estate Line of Business



At 9/30/14 • ${ }^{1}$ Includes CRE line of business loans not secured by real estate

- 160+ years experience with focus on well-established developers, primarily in our footprint
- Provide construction and mini-perm mortgage financing
- Real Estate Construction average loans up for the past 8 quarters


ComericA Bank

## Shared National Credit Relationships

- Approximately 870 borrowers
- Strategy: Pursue full relationships with ancillary business
- Comerica is agent for approx. 18\%
- Adhere to same credit underwriting standards as rest of loan book
- Credit quality mirrors total portfolio



## Government Card Programs



## Maintaining Focus on Long-Term Goals <br> Moving Toward Goals, Despite Prolonged Low Rate Environment




## Factors Expected to Drive Long-Term Efficiency Ratio Goal

|  | Expense <br> Growth of <br> $0-2 \%$ |
| :---: | :---: | | Fee Income |
| :---: |
| Growth of |
| $2-4 \%$ |



## Holding Company Debt Rating



## Supplemental Financial Data

Reconciliation of non-GAAP financial measures with financial measures defined by GAAP (\$ in millions)

| Tier 1 and Tier 1 common capital ${ }^{1,2}$ | 7,105 | 7,027 | 6,962 | 6,895 | 6,862 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Risk-weighted assets ${ }^{1,2}$ | 66,481 | 66,911 | 65,788 | 64,825 | 64,027 |
| Tier 1 and Tier 1 common capital ratio ${ }^{2}$ | 10.69\% | 10.50\% | 10.58\% | 10.64\% | 10.72\% |
| Common shareholders' equity | \$7,433 | \$7,369 | \$7,283 | \$7,150 | \$6,966 |
| Less: Goodwill | 635 | 635 | 635 | 635 | 635 |
| Less: Other intangible assets | 15 | 15 | 16 | 17 | 18 |
| Tangible common equity | \$6,783 | \$6,719 | \$6,632 | \$6,498 | \$6,313 |
| Total assets | \$68,887 | \$65,325 | \$65,681 | \$65,224 | \$64,667 |
| Less: Goodwill | 635 | 635 | 635 | 635 | 635 |
| Less: Other intangible assets | 15 | 15 | 16 | 17 | 18 |
| Tangible assets | \$68,237 | \$64,675 | \$65,030 | \$64,572 | \$64,014 |
| Common equity ratio | 10.79\% | 11.28\% | 11.09\% | 10.97\% | 10.78\% |
| Tangible common equity ratio | 9.94 | 10.39 | 10.20 | 10.07 | 9.87 |
| Common shareholders' equity | \$7,433 | \$7,369 | \$7,283 | \$7,150 | \$6,966 |
| Tangible common equity | \$6,783 | \$6,719 | \$6,632 | \$6,498 | \$6,313 |
| Shares of common stock outstanding (in millions) | 180 | 181 | 182 | 182 | 184 |
| Common shareholders' equity per share of common stock | \$41.26 | \$40.72 | \$40.09 | \$39.22 | \$37.93 |
| Tangible common equity per share of common stock | 37.65 | 37.12 | 36.50 | 35.64 | 34.37 |

[^2]
## Supplemental Financial Data

Tier 1 Common Equity under Basel III (\$ in millions)

| Basel III Tier 1 Common Capital Ratio | 9/30/14 | 6/30/14 | 3/31/14 | 12/31/13 | 9/30/13 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Tier 1 common capital ${ }^{3}$ | \$7,105 | \$7,027 | \$6,962 | \$6,895 | \$6,862 |
| Basel III adjustments ${ }^{2}$ | (1) | (1) | (2) | (6) | (4) |
| Basel III Tier 1 common capital ${ }^{2}$ | \$7,104 | \$7,026 | \$6,960 | \$6,889 | \$6,858 |
| Risk-weighted assets ${ }^{1,3}$ | \$66,481 | \$66,911 | \$65,788 | \$64,825 | \$64,027 |
| Basel III adjustments ${ }^{2}$ | 1,627 | 1,594 | 1,590 | 1,754 | 1,726 |
| Basel III risk-weighted assets ${ }^{2}$ | \$68,108 | \$68,505 | \$67,378 | \$66,579 | \$65,753 |
| Tier 1 common capital ratio ${ }^{3}$ | 10.7\% | 10.5\% | 10.6\% | 10.6\% | 10.7\% |
| Basel III Tier 1 common capital ratio ${ }^{2}$ | 10.4\% | 10.3\% | 10.3\% | 10.3\% | 10.4\% |

[^3]


[^0]:    Outlook as of 10/17/14

[^1]:    Average $\$$ in billions

[^2]:    The Tier 1 common capital ratio removes preferred stock and qualifying trust preferred securities from Tier 1 capital as defined by and calculated in conformity with bank regulations. The tangible common equity ratio removes preferred stock and the effect of intangible assets from capital and the effect of intangible assets from total assets. Tangible common equity per share of common stock removed the effect of intangible assets from common shareholders equity per share of common stock.
    The Corporation believes these measurements are meaningful measures of capital adequacy used by investors, regulators, management and others to evaluate the adequacy of common equity and to compare against other companies in the industry.
    
    ${ }^{1}$ Tier 1 Capital and risk-weighted assets as defined and calculated in accordance with regulation.
    ${ }^{2}$ September 30, 2014 Tier 1 Capital and Risk-Weighted assets are estimated.

[^3]:    The Tier 1 common capital ratio removes preferred stock and qualifying trust preferred securities from Tier 1 capital as defined by and calculated in conformity with bank regulations. The Basel III Tier 1 common capital ratio further adjusts Tier 1 common capital and risk-weighted assets to account for the final rule approved by U.S. banking regulators in July 2013 for the U.S. adoption of the Basel III regulatory capital framework. The final Basel III capital rules are effective January 1, 2015 for banking organizations subject to the standardized approach.
    The Corporation believes these measurements are meaningful measures of capital adequacy used by investors, regulators, management and others to evaluate the adequacy of common equity and to compare against other companies in the industry. ${ }^{1}$ Tier 1 Capital and risk-weighted assets as defined in accordance with regulation.
    ${ }^{2}$ Estimated ratios based on the standardized approach in the final rule, as fully phased-in, and excluding most elements of accumulated other comprehensive income (AOCI).

