# Comerica Incorporated 

# First Quarter 2017 <br> Financial Review 

April 18, 2017

## ComerncA Bank

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Financial Summary


## First Quarter 2017 Results

Net income increased 23\% over 4Q16


Loans Declined with Typical Seasonality \& Energy Portfolio Reduction Loan yield increased 21 basis points


## Seasonal Decline in Noninterest-bearing Deposits

Deposit cost unchanged


Securities Portfolio Stable
Average portfolio yield increased 1 basis point


## Net Interest Income Increased \$15MM

NIM increased 21 basis points with benefit from rising rates


## Credit Quality Strong

Energy business line reserve allocation ${ }^{1} \sim 7 \%$ of Energy loans


Criticized Loans ${ }^{2}$
(\$ in millions)


Energy Credit Metrics

| \$ in millions | Loans | Criticized | NAL | NCO $^{3}$ |
| :--- | ---: | ---: | ---: | ---: |
| E\&P | $\$ 1,360$ | $\$ 649$ | $\$ 234$ | $\$ 9$ |
| Midstream | 327 | 38 | 7 | - |
| Services | 268 | 184 | 25 | 4 |
| Total Energy | $\$ 1,955$ | $\$ 871$ | $\$ 266$ | $\$ 13$ |
| Q/Q change | $(295)$ | $(283)$ | $(62)$ | $(2)$ |

Portfolio Credit Metrics

| S in millions | Ex-Energy | Total |
| :--- | ---: | ---: |
| Total loans | $\$ 46,348$ | $\$ 48,303$ |
| $\quad \%$ of total | $96 \%$ | $100 \%$ |
| Criticized $^{2}$ | 1,765 | 2,636 |
| Ratio $^{2}$ | $3.8 \%$ | $5.5 \%$ |
| Q/Q change | 63 | $(220)$ |
| Nonaccrual | 255 | 521 |
| Ratio | $0.6 \%$ | $1.1 \%$ |
| Q/Q change | 1 | $(61)$ |
| Net charge-offs 3 | 20 | 33 |
| Ratio | $0.18 \%$ | $0.28 \%$ |

3/31/17 •'Bank's entire allowance is available to cover any \& all losses. Allocation of allowance for energy loans reflects our robust allowance methodology which contains quantitative and qualitative components $\bullet{ }^{2}$ Criticized loans are consistent with regulatory

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Noninterest Income Increased \$4MM, or 2\%
Increased \$27MM, or 11\%, from 1Q16


Noninterest Expenses Declined \$4MM, or 1\%
Seasonality in comp offset by lower restructuring costs \& broad-based expense reduction


## Active Capital Management

Continued to return excess capital to shareholders

2016 CCAR Capital Plan (3Q16-2Q17)

- Equity repurchases up to $\$ 440$ million
- \$301MM repurchased (5.4MM shares) ${ }^{1}$ through 1Q17
- 1 Q17 \$105MM repurchased (1.5MM shares)


## Additional Share Activity in 1Q17

- 4.1 MM from employee stock activity \& warrants exercised
- \$24MM tax benefit from employee stock transactions
- 2.9 MM increase in average diluted shares due to employee stock activity \& higher stock price - 180 million diluted shares at $3 / 31 / 17$

1Q17 Share Count Up with Stock Price
(in millions)
$\square$ Common Shares Outstanding (PE) ■Average Diluted Shares



Dividends Per Share Growth


[^0]
## Interest Rate Sensitivity

Significant upside from rate increase


## GEAR Up: Growth in Efficiency And Revenue

On Track to Reach FY18 Target: ~\$270MM additional annual pre-tax income ${ }^{1}$

## GEAR Up: 2017 Focus

## Continue to gain efficiencies

even as rates rise \& economy improves
Revenue enhancements

- Standardize training
- Launch new Customer Relationship Management platform
- Roll-out share of wallet analysis

Rationalize \& modernize IT applications

- Expand operational process automation
- Optimize infrastructure platforms


## End-to-End Credit

- Simplify governance process
- Introduce new technology to support digital approach
- Pool back office resources across all markets


Revised Retirement Plans ${ }^{3}$ (s in millions) 58



Real Estate
(sq. ft. in millions)

${ }^{1}$ Relative to when we began the initiative in June $2016 \bullet{ }^{2}$ Count of total U.S. banking centers • 3Includes Pension, Postrotirement \& Retirement Account Plan costs • Estimates \& outlook as of 4/18/17

## Management Outlook FY17 compared to FY16

Assuming continuation of current economic \& low rate environment

| GEAR Up initiative incorporated into this Outlook |  |  |
| :---: | :---: | :---: |
| Average loans | Higher | - $1-2 \%$ increase, including reduction in Mortgage Banker \& Energy loans <br> - 3-4\% increase in remainder of portfolio |
| Net interest income | Higher | - $\sim \$ 85 \mathrm{MM}$ contribution from December rate rise (assuming no deposit beta) ${ }^{1}$ <br> - $\sim \$ 50 M M+$ contribution from March rate rise for remainder of 2017 (assuming $25 \%$ deposit beta) ${ }^{1}$ <br> - Benefit from loan growth \& wholesale debt maturities |
| Provision | Lower | - Provision of $20-30 \mathrm{bps}$ (net charge-offs remainder of year in line with 1 Q 17 ) <br> - Continued solid performance of the overall portfolio |
| Noninterest income | Higher | - Increase 4-6\% <br> - Execution of GEAR Up opportunities of $\sim \$ 30 M M$ <br> - Modest growth in treasury management, card, fiduciary \& brokerage services |
| Noninterest expenses | Lower | - Restructuring expenses of about $\$ 25 \mathrm{MM}-\$ 50 \mathrm{MM}(2016 \$ 93 \mathrm{MM})$ <br> - Remaining noninterest expenses decrease $1-2 \%$ (excluding restructuring charges) <br> - GEAR Up savings: additional $\$ 125 \mathrm{MM}$ relative to 2016 savings (2016 $>\$ 25 M M$ ) <br> - Increased outside processing in line with growing revenue, continued increases in technology costs \& typical inflationary pressures <br> - No repeat of gain on leveraged lease terminations ( $2016 \$ 13 M M$ ) <br> - Decrease $4-5 \%$ including restructuring charges |
| Income Taxes | Higher | - $\sim 31 \%$ of pre-tax income ( $33 \%$ for each remaining quarter assuming no further tax benefit from employee stock transactions) |
| utlook as of 4/18/17 • 'Estimated based on simulation modeling analysis. Refer to page F-33 of Comerica's 2016 Annual Report for ther information. |  |  |

## Appendix

## Loans by Business and Market

| By Line of Business | 1Q17 | 4Q16 | 1 Q16 | By Market | 1Q17 | 4Q16 | 1Q16 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Middle Market |  |  |  | Michigan | \$12.7 | \$12.5 | \$12.8 |
| General | \$12.4 | \$12.4 | \$12.8 |  |  |  |  |
| Energy | 2.1 | 2.4 | 3.1 | California | 17.5 | 17.7 | 17.3 |
| National Dealer Services | 6.8 | 6.6 | 6.2 | Texas | 10.1 | 10.4 | 10.8 |
| Entertainment | 0.7 | 0.7 | 0.7 |  |  |  |  |
| Tech. \& Life Sciences | 3.2 | 3.2 | 3.3 | Other Markets ${ }^{1}$ | 7.5 | 8.3 | 7.6 |
| Environmental Services | 0.9 | 0.8 | 0.9 | TOTAL | \$47.9 | \$48.9 | \$48.4 |
| Total Middle Market | \$26.0 | \$26.2 | \$27.0 |  |  |  |  |
| Corporate Banking |  |  |  | - Middle Market: Serving companies with revenues generally between $\$ 20-\$ 500 \mathrm{MM}$ |  |  |  |
| US Banking | 2.5 | 2.4 | 2.4 |  |  |  |  |
| International | 1.5 | 1.6 | 1.7 |  |  |  |  |
| Mortgage Banker Finance | 1.5 | 2.4 | 1.7 |  |  |  |  |
| Commercial Real Estate | 5.3 | 5.4 | 4.8 | - Corporate Banking: Serving companies (and |  |  |  |
| BUSINESS BANK | \$36.8 | \$37.9 | \$37.6 |  |  |  |  |
| Small Business | 3.8 | 3.9 | 3.9 | their U.S. based subsidiaries) with revenues generally over \$500MM |  |  |  |
| Retail Banking | 2.1 | 2.0 | 1.9 | - Small Business: Serving companies with |  |  |  |
| RETAIL BANK | \$5.9 | \$5.9 | \$5.9 |  |  |  |  |
| Private Banking | 5.3 | 5.1 | 5.0 |  |  |  |  |

## WEALTH MANAGEMENT

 TOTAL| $\$ 5.3$ | $\$ 5.1$ | $\$ 5.0$ |
| ---: | ---: | ---: |
| $\$ 47.9$ | $\$ 48.9$ | $\$ 48.4$ |

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Average $\$$ in billions • Totals shown above may not foot due to rounding • ${ }^{1}$ Other Markets includes Florida, Arizona, the International Finance Division and businesses that have a significant presence outside of the three primary geographic markets

## Deposits by Business and Market



## Interest Rate Sensitivity

Remain well positioned for rising rates


## Commercial Real Estate Line of Business

Long history of working with well established, proven developers



CRE by Market ${ }^{1}$
(\$ in millions; Period-end, based on location of property)


[^1]Energy Line of Business Credit Quality Continues to Improve
Granular, contracting portfolio


## Mortgage Banker Finance

50 Years experience with reputation for consistent, reliable approach

- Provide warehouse financing: bridge from residential mortgage origination to sale to end market
- Extensive backroom provides collateral monitoring and customer service
- Focus on full banking relationships
- Granular portfolio with 100+ relationships
- Underlying mortgages are typically related to home purchases as opposed to refinances

As of 1Q17:

- Comerica: ~77\% purchase
- Industry: 59\% purchase ${ }^{1}$
- Strong credit quality
- No charge-offs since 2010

$3 / 31 / 17 \bullet{ }^{1}$ Source: Mortgage Bankers Association (MBA) Mortgage Finance Forecast as of 3/15/17; 1Q17 Estimated $\bullet \$$ in billions

National Dealer Services
$65+$ years of floor plan lending


- Top tier strategy
- Focus on "Mega Dealer" (five or more dealerships in group)
- Strong credit quality
- Robust monitoring of company inventory and performance

$3 / 31 / 17 \bullet{ }^{1}$ Other includes obligations where a primary franchise is indeterminable (rental car and leasing companies, heavy truck, recreational vehicles, and non-floor plan loans)


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## Technology and Life Sciences

$20+$ Years experience provides competitive advantage

- Strong relationships with top-tier investors
- Granular portfolio: ~800 customers (including ~190 customers in Equity Fund Services)
- Manage concentration to numerous verticals to ensure widely diversified portfolio
- Closely monitor cash balances and maintain robust backroom operation
- 15 offices throughout US \& Canada
- Recent growth driven by Equity Fund Services
- Commercial banking services for venture capital \& private equity firms
- Bridge financing for capital calls
- Strong credit profile


## Holding Company Debt Rating

|  | Senior Unsecured/Long-Term Issuer Rating | Moody's | S\&P | Fitch |
| :---: | :---: | :---: | :---: | :---: |
|  | BB\&T | A2 | A- | A+ |
|  | Cullen Frost | A3 | A- | -- |
|  | M\&T Bank | A3 | A- | A |
|  | Comerica | A3 | BBB+ | A |
|  | BOK Financial Corporation | A3 | BBB+ | A |
|  | Huntington | Baa1 | BBB | A- |
|  | Fifth Third | Baa1 | BBB+ | A |
|  | KeyCorp | Baa1 | BBB+ | A- |
|  | SunTrust | Baa1 | BBB+ | A- |
|  | Regions Financial | Baa2 | BBB | BBB |
|  | First Horizon National Corp | Baa3 | BBB- | BBB- |
|  | Zions Bancorporation | Baa3 | BBB- | BBB- |
|  | U.S. Bancorp | A1 | A+ | AA |
|  | Wells Fargo \& Company | A2 | A | AA- |
|  | PNC Financial Services Group | A3 | A- | A+ |
|  | JP Morgan | A3 | A- | A+ |
|  | Bank of America | Baa1 | BBB+ | A |
| As of 4/13/17 • Source: SNL Financial • Debt Ratings are not a recommendation to buy, sell, or hold securities |  |  |  | MCA |




[^0]:    3/31/17 • 'Shares repurchased under equity repurchase program through 3/31/17

[^1]:    3/31/17 • ${ }^{1}$ Excludes CRE line of business loans not secured by real estate $\bullet$ 2Includes CRE line of business loans not secured by real estate $\bullet{ }^{3}$ Criticized loans are consistent with regulatory defined Special Mention, Substandard \& DJubtful ComericA Bank categories

