## Comerica Incorporated

First Quarter 2015
Financial Review

April 17, 2015

ComericA Bank

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## Financial Summary

|  | 1Q15 | 4Q14 | 1Q14 |
| :---: | :---: | :---: | :---: |
| Diluted income per common share | \$0.73 | \$0.80 | \$0.73 |
| Net interest income | \$413 | \$415 | \$410 |
| Loan accretion | 3 | 9 | 12 |
| Provision for credit losses | 14 | 2 | 9 |
| Noninterest income ${ }^{4}$ | 256 | 225 | 208 |
| Noninterest expenses ${ }^{4}$ | 460 | 419 | 406 |
| Net income | 134 | 149 | 139 |
| Total average loans | \$48,151 | \$47,361 | \$45,075 |
| Total average deposits | 56,990 | 57,760 | 52,770 |
| Basel III common equity Tier 1 capital ratio ${ }^{1}$ | 10.43\% ${ }^{3}$ | n/a | n/a |
| Tier 1 common capital ratio ${ }^{1,2}$ | $\mathrm{n} / \mathrm{a}$ | 10.50\% | 10.58\% |
| Average diluted shares (millions) | 182 | 184 | 187 |
| in millions, except per share data • n/a - not applicable • ${ }^{1}$ Basel III capital rules (standardized approach) became effective Comerica on $1 / 1 / 15$. The ratio reflects transitional treatment for certain regulatory deductions and adjustments. Capital tios for prior periods are based on Basel I rules. ${ }^{2}$ See Supplemental Financial Data slides for a reconciliation of nonAAP financial measures. ${ }^{3}$ Estimated $\bullet{ }^{4}$ Including the $\$ 44 \mathrm{MM}$ impact of accounting presentation of a card program. |  |  | ComencA Bank |

## First Quarter 2015 Results

|  | Change From |  |  |
| :---: | :---: | :---: | :---: |
|  | 1Q15 | 4Q14 | 1Q14 |
| Total average loans | 48,151 | 790 | 3,076 |
| Total average deposits | 56,990 | (770) | 4,220 |
| Net interest income | 413 | (2) | 3 |
| Loan accretion | 3 | (6) | (9) |
| Provision for credit losses | 14 | 12 | 5 |
| Noninterest income | 256 | $\mathrm{n} / \mathrm{m}$ | $\mathrm{n} / \mathrm{m}$ |
| Excl. impact of acct. presentation ${ }^{1}$ | 212 | (13) | 4 |
| Noninterest expenses | 460 | n/m | n/m |
| Excl. impact of acct. presentation ${ }^{1}$ | 416 | (3) | 10 |
| Net income | 134 | (15) | (5) |
| Earnings per share (EPS) ${ }^{2}$ | 0.73 | (0.07) | -- |
| Tangible Book Value Per Share ${ }^{3}$ | 38.47 | 0.75 | 1.97 |
| Shares repurchased ${ }^{4}$ | 1.4MM | ares or | 59MM |

## Key QoQ Performance Drivers

- Strong average loan growth across all markets \& most businesses
- Net interest income relatively stable
- Credit quality remains strong
- Excluding \$44MM impact of change in accounting presentation of a card program:
- Noninterest income lower due to lower derivative activity \& commercial lending fees
- Expenses decline with lower occupancy expense offset by seasonally higher compensation
- Share repurchases ${ }^{4}$, combined with dividends, returned $\$ 95$ million to shareholders


## Diverse Footprint Drives Growth



## Broad-based Loan Growth

Loan Yields Relatively Stable


Total average loans increased \$790MM, or 2\%

+ \$208MM Energy
+ \$178MM Tech. \& Life Sciences
+ \$145MM National Dealer
+ \$135MM General Middle Market
+ \$ 52MM Small Business


## Period-end loans grew \$479MM

- Commitments stable at \$56.6B
- Line utilization ${ }^{1}$ of $50 \%$, up from $49 \%$
- Loan pipeline increased


## Loan yields:

- 5 bps lower accretion
+6 bps 4Q14 lease residual charge
- 3 bps lower nonaccrual interest \& prepayment fees
- 1 bps other loan portfolio dynamics

1Q15 compared to 4Q14 - ${ }^{1}$ Utilization of commercial commitments as a percentage of total commercial commitments at period-end.

## Average Deposits Decline Following Robust 4Q14 <br> Period-end Balances Relatively Stable



## Securities Portfolio

## Securities Portfolio

(\$ in billions)


## Securities Portfolio:

- Duration of 3.6 years ${ }^{1}$
- Extends to 4.5 years under a 200 bps instantaneous rate increase ${ }^{1}$
- Net unrealized pre-tax gain of $\$ 128 \mathrm{MM}^{2}$
- Net unamortized premium of \$45MM
- GNMA about 27\% of MBS portfolio
- Purchased $\sim \$ 500 \mathrm{MM}$ in Treasury Securities (late in 4Q14)

At $3 / 31 / 15 \bullet{ }^{1}$ Estimated as of $3 / 31 / 15$. Excludes auction rate securities (ARS). $\bullet{ }^{2}$ Net unrealized pre-tax gain on the available-for-sale (AFS) portfolio.

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## Net Interest Income Relatively Stable <br> Loan Volume Offset by 2 Fewer Days in 1Q15

Net Interest Income
(\$ in millions)
Accretion $\rightarrow$ NIM


## Net Interest Income and Rate NIM ${ }^{1}$ :

| \$415MM | 4Q14 | 2.57\% |
| :---: | :---: | :---: |
|  | Loan impacts: |  |
| -7 | Two fewer days in 1Q15 | -- |
| -6 | Loan accretion | -0.04 |
| -4 | Lower prepayment fees \& nonaccrual interest | -0.02 |
| +7 | Lease residual value adj. (4Q) | +0.05 |
| +6 | Loan growth | -- |
| +2 | Securities impacts | -0.01 |
| +1 | Deposit impacts | -- |
| -1 | Lower balances at the Fed | +0.09 |
| \$413MM | 1Q15 | 2.64\% |

+200 bps rate rise $=\mathbf{\sim} \mathbf{2 2 0} \mathrm{MM}^{2}$
Estimated increase to net interest income over 12 months
${ }^{11 Q 15}$ compared to 4Q14 • ${ }^{2}$ For standard model assumptions see slide \#16. Estimate is based on simulation modeling analysis.

## Continued Strong Credit Quality

## Provision of \$14MM



## Criticized Loans ${ }^{1}$

(\$ in millions)
$\backsim$ NPAs as a Percentage of Total Loans + ORE


## Allowance for Loan Losses



## Energy

- Closely monitoring Energy business line, as well as energy-related exposure ${ }^{2}$
- At this point in the cycle, energy portfolio continues to perform well
- Increased reserve allocation for energy exposure (including qualitative component)

At 3/31/15 • ${ }^{1}$ Criticized loans are consistent with regulatory defined Special Mention, Substandard, Doubtful and Loss loan classifications. © ${ }^{2}$ Loans related to energy at $3 / 31 / 15$ included approximately $\$ 3.6 B$ of loans in our Energy business line \&
 approximately $\$ 750 \mathrm{MM}$ loans in other businesses that have a sizable portion of their revenue related to energy or could be otherwise disproportionately negatively impacted by prolonged low oil and gas prices.

# Noninterest Income <br> Impacted by a Change in Accounting Presentation of a Card Program 

## Noninterest Income

(\$ in millions)


## Noninterest income:

+\$44MM Impact of a change in accounting presentation of a card program (previously presented revenues net of expenses)

- \$7MM Customer Derivative Income, reflecting a few large transactions in 4Q14
- \$4MM Commercial Lending Fees, reflecting a seasonal decline post robust year-end activity


## Noninterest Expenses

Impacted by a Change in Accounting Presentation of a Card Program

Noninterest Expenses
(\$ in millions)


## Noninterest expenses:

+ \$44MM Impact of a change in accounting presentation of a card program
- \$8MM Occupancy expense, primarily reflecting a real estate optimization charge taken in 4Q14 \& several discrete 1Q15 items
- \$3MM Consulting expense
+\$8MM Salaries \& benefits expense:
+ Annual stock compensation
+ Seasonally higher payroll taxes
+ Pension
- 2 Fewer days
- Seasonally lower healthcare


## Active Capital Management

## 2014 Capital Plan Completed:

- \$236MM or 5MM shares repurchased 2Q14 through 1Q15
- $\$ 59 \mathrm{MM}$ or 1.4 MM shares repurchased in 1 Q
- Increased quarterly dividend to $\$ 0.20$ per share in 2Q14


## 2015 Capital Plan Target ${ }^{1}$ :

- Up to \$393MM share repurchases over five quarters (2Q15 through 2Q16)
- Board to consider dividend increase to $\$ 0.21$ at April meeting

Tangible Book Value Per Share ${ }^{2}$



## Dividends Per Share Growth


${ }^{1}$ Outlook as of 4/17/15 • ${ }^{2}$ See Supplemental Financial Data slides for a reconciliation of non-GAAP financial measures •
${ }^{3}$ Shares repurchased under equity repurchase program
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# Management 2015 Outlook <br> Assuming Continuation of Current Economic \& Low Rate Environment 

## FY15 compared to FY14: Outlook Unchanged

| Average loans | Continued Growth, Consistent with FY14 <br> - Typical seasonality throughout year (Mortgage Banker \& National Dealer) <br> - Continued focus on pricing and structure discipline |
| :--- | :--- |
| Net interest income | Relatively Stable, Assuming continuation of current rate environment <br> - Contribution from asset growth offset by impact from low rate environment on asset yields <br> and decrease in purchase accounting accretion of $\sim \$ 30 \mathrm{MM}$ |
| Provision | Higher <br> - Consistent with modest net charge-offs and continued loan growth |
| Noninterest income | Relatively Stable, Excluding impact of a change in accounting presentation of card program <br> - Growth in fee income, particularly Card and Fiduciary, mostly offset by a decline in warrant <br> income and regulatory impacts on letters of credit and derivative income |
| Noninterest expenses | Higher, Excluding impact of a change in accounting presentation of card program ${ }^{1}$ <br> - Increases in technology (+~\$32MM), regulatory (+~\$8MM) and pension (+~\$7MM) <br> expenses |
| Income taxes- Typical inflationary pressures |  |
| Continued focus on driving efficiencies for the long-term |  |

## Appendix

## Interest Rate Sensitivity <br> Remain Well Positioned for Rising Rates

| Interest Rates | 200 bps gradual, non-parallel rise |
| :---: | :---: |
| Loan Balances | Modest increase |
| Deposit Balances | Modest decrease |
| Deposit Pricing (Beta) | Historical price movements with short-term rates |
| Securities Portfolio | Increased for LCR compliance |
| Loan Spreads | Held at current levels |
| MBS Prepayments | Third-party projections and historical experience |
| Hedging (Swaps) | No additions modeled |

At $3 / 31 / 15 \bullet$ For methodology see the Company's Form 10K, as filed with the SEC and as updated by this slide. Estimates are based on simulation modeling analysis.

## Estimated Net Interest Income: Annual (12 month) Sensitivities

Based on Various Assumptions
Additional Scenarios are Relative to 1Q15 Standard Model (\$ in millions)


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## Loans by Business and Market

| By Line of Business | 1Q15 | 4Q14 | 1Q14 |
| :--- | ---: | ---: | ---: |
| Middle Market |  |  |  |
| $\quad$ General | $\$ 13.5$ | $\$ 13.4$ | $\$ 13.5$ |
| Energy | 3.7 | 3.5 | 3.0 |
| National Dealer Services | 5.9 | 5.7 | 5.3 |
| Entertainment | 0.6 | 0.6 | 0.5 |
| $\quad$ Tech. \& Life Sciences | 2.9 | 2.7 | 2.3 |
| $\quad$ Environmental Services | 1.0 | 1.0 | 0.9 |
| Total Middle Market | $\$ 27.6$ | $\$ 26.9$ | $\$ 25.5$ |
| Corporate Banking |  |  |  |
| $\quad$ US Banking | 2.7 | 2.7 | 2.7 |
| $\quad$ International | 1.9 | 1.8 | 1.8 |
| Mortgage Banker Finance | 1.4 | 1.4 | 0.9 |
| Commercial Real Estate | 4.2 | 4.2 | 4.0 |
| BUSINESS BANK | $\$ 37.8$ | $\$ 37.0$ | $\$ 34.9$ |
| Small Business | 3.7 | 3.7 | 3.6 |
| Retail Banking | 1.9 | 1.8 | 1.8 |
| RETAIL BANK | $\$ 5.6$ | $\$ 5.5$ | $\$ 5.4$ |
| Private Banking | 4.8 | 4.9 | 4.8 |
| WEALTH MANAGEMENT | $\$ 4.8$ | $\$ 4.9$ | $\$ 4.8$ |
| TOTAL | $\$ 48.2$ | $\$ 47.4$ | $\$ 45.1$ |
|  |  |  |  |

Average $\$$ in billions

| By Market 1Q15 4Q14 1Q14 <br> Michigan $\$ 13.3$ $\$ 13.2$ $\$ 13.5$ <br> California 16.2 15.8 14.8 <br> Texas 11.5 11.3 10.4 <br> Other Markets 7.2 7.1 6.4 <br> TOTAL $\$ 48.2$ $\$ 47.4$ $\$ 45.1$ |
| :--- |
| Middle Market: Serving companies with <br> revenues generally between \$20-\$500MM <br> Corporate Banking: Serving companies (and <br> their U.S. based subsidiaries) with revenues <br> generally over \$500MM <br> Small Business: Serving companies with <br> revenues generally under \$20MM |

## Deposits by Business and Market



## Energy Line of Business

- Granular portfolio: ~200 customers
- 30+ years experience with strong performance through cycles
- \$3.6B in loans at period-end $3 / 31 / 15$, unchanged from 12/31/14
- Utilization rate of $50 \%$ (vs $49 \%$ at 12/31/14)
- ~95\% of loans have security
- Semi-annual borrowing base re-determinations about $45 \%$ complete at $4 / 15 / 15$

Diverse Customer Base
(Based on period-end outstandings)


## Strong Credit Quality

(In basis points)

- Energy Net Charge-offs to Avg. Energy Loans


200420052006200720082009201020112012201320141 Q15

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## Mortgage Banker Finance

- 40+ years' experience with reputation for consistent, reliable approach
- Provide short-term warehouse financing: bridge from origination of residential mortgage until sale into end market
- Extensive backroom provides collateral monitoring and customer service
- Focus on full banking relationships



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## National Dealer Services

## Franchise Distribution

(Based on period-end loan outstandings)


Geographic Dispersion
California 62\%
Texas
9\%
Michigan 18\%
Other
$11 \%$

- 65+ years of Floor Plan lending, with 20+ years on a national basis
- Top tier strategy
- Focus on "Mega Dealer" (five or more dealerships in group)
- Strong credit quality
- Robust monitoring of company inventory and performance



## Technology and Life Sciences

- 20+ year history
- Products and services tailored to meet the needs of emerging companies throughout their lifecycle
- Strong relationships with top-tier investors
- National business headquartered in Palo Alto, CA, operating from 14 offices in the U.S. and Toronto
- Top notch relationship managers with extensive industry expertise


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## Commercial Real Estate Line of Business





At $3 / 31 / 15 \bullet{ }^{1}$ Includes CRE line of business loans not secured by real estate. $\bullet{ }^{2}$ Excludes CRE line of business loans not secured by real estate.

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## Shared National Credit (SNC) Relationships

- SNC relationships included in business line balances
- Approximately 850 borrowers
- Strategy: Pursue full relationships with ancillary business
- Comerica is agent for approx. 19\%
- Adhere to same credit underwriting standards as rest of loan book
- Credit quality mirrors total portfolio



## Government Card Programs

Generate Valuable Retail Deposits



## Key Facts

- \#1 prepaid card issuer in US ${ }^{1}$
- State/ Local government benefit programs:
- 49 distinct programs
- US Treasury DirectExpress Program:
- Exclusive provider of prepaid debit cards since 2008; contract extended to January 2020
- ~80k new accounts per month
- 95\% of Direct Express card holders report they are satisfied ${ }^{2}$
- Eliminating monthly benefit checks, resulting in significant taxpayer savings ${ }^{3}$


## Funding and Maturity Profile

## Multiple Funding Sources

- ~\$7B unencumbered securities
- Loan to deposit ratio of $85 \%$
- Access to wholesale debt markets
- Federal Home Loan Bank of Dallas
- \$-0-outstanding
- \$5B borrowing capacity
- Fed funds/ Repo markets
- Brokered deposits



## Funding Profile <br> At March 31, 2015

Interest
Bearing Deposits \$30.2B 45\%

Noninterest-
Bearing
Deposits \$27.4B 40\%

Wholesale Debt
\$2.8B 4\%

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## Holding Company Debt Rating



## Supplemental Financial Data

Reconciliation of non-GAAP financial measures with financial measures defined by GAAP (\$ in millions)

|  | 3/31/15 | 12/31/14 | 3/31/14 | 12/31/13 | 12/31/12 | 12/31/11 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Tier 1 and Tier 1 common capital ${ }^{1}$ | n/a | 7,169 | 6,962 | 6,895 | 6,705 |  |
| Risk-weighted assets ${ }^{1}$ | n/a | 68,273 | 65,788 | 64,825 | 66,115 |  |
| Tier 1 and Tier 1 common capital ratio | n/a | 10.50\% | 10.58\% | 10.64\% | 10.14\% |  |
| Common shareholders' equity | \$7,500 | \$7,402 | \$7,283 | \$7,150 | \$6,939 | \$6,865 |
| Less: Goodwill | 635 | 635 | 635 | 635 | 635 | 635 |
| Less: Other intangible assets | 15 | 15 | 16 | 17 | 22 | 32 |
| Tangible common equity | \$6,850 | \$6,752 | \$6,632 | \$6,498 | \$6,282 | \$6,198 |
| Total assets | \$69,336 | \$69,190 | \$65,681 | \$65,224 | \$65,066 | \$61,005 |
| Less: Goodwill | 635 | 635 | 635 | 635 | 635 | 635 |
| Less: Other intangible assets | 15 | 15 | 16 | 17 | 22 | 32 |
| Tangible assets | \$68,686 | \$68,540 | \$65,030 | \$64,572 | \$64,409 | \$60,338 |
| Common equity ratio | 10.82\% | 10.70\% | 11.09\% | 10.97\% | 10.67\% | 11.26\% |
| Tangible common equity ratio | 9.97 | 9.85 | 10.20 | 10.07 | 9.76 | 10.27 |
| Common shareholders' equity | \$7,500 | \$7,402 | \$7,283 | \$7,150 | \$6,939 | \$6,865 |
| Tangible common equity | \$6,850 | \$6,752 | \$6,632 | \$6,498 | \$6,282 | \$6,198 |
| Shares of common stock outstanding (in millions) | 178 | 179 | 182 | 182 | 188 | 197 |
| Common shareholders' equity per share of common stock | \$42.12 | \$41.35 | \$40.09 | \$39.22 | \$36.86 | \$34.79 |
| Tangible common equity per share of common stock | 38.47 | 37.72 | 36.50 | 35.64 | 33.36 | 31.40 |

[^0]ComemcA Bank.


[^0]:    The Tier 1 common capital ratio removes preferred stock and qualifying trust preferred securities from Tier 1 capital as defined by and calculated in conformity with Basel I risk-based capital rules in effect through 12/31/14. Effective 1/1/15, regulatory capital components and risk-weighted assets are defined by and calculated in conformity with Basel III risk-based capital rules. The tangible common equity ratio removes preferred stock and the effect of intangible assets from capital and the effect of intangible assets from total assets. Tangible common equity per share of common stock removes the effect of intangible assets from common shareholders equity per share of common stock.
    The Corporation believes these measurements are meaningful measures of capital adequacy used by investors, regulators,
     management and others to evaluate the adequacy of common equity and to compare against other companies in the industry. ${ }^{1}$ Tier 1 Capital and risk-weighted assets as defined by Basel I risk-based capital rules.

