Third Quarter 2023 Overview

Reflected Successful Deposit Strategy Resulting in Growth in Customer Balances

Earnings Per Share¹

\$1.84

Net Income

\$251MM

"Today we reported third quarter earnings per share of \$1.84. We are very proud of the success this quarter in adding new deposits and winning back customer balances. Through strategic balance sheet management, loans moderated and customer deposits grew, allowing us to absorb \$6 billion in wholesale funding maturities. Excess cash and significant liquidity capacity provide flexibility as we position ourselves to further prioritize high-return growth in the future. Credit quality remained very strong, and our increased coverage ratio reflected continued, expected normalization. We remain committed to running an efficient organization as we navigate expense pressures. Capital generation from earnings and loan optimization increased our CET1 ratio to 10.79, above our 10% target."

Curtis C. Farmer, Comerica Chairman, President & CEO



The Bigger Possible

Modernized Technology Platforms:

- >75% of business applications running on a Cloud or SAAS platform
- Enabled agile delivery of product enhancements

Invested in Wealth Management:

- Progressing towards Ameriprise transition
- Selective acquisition of talent (e.g., new team in southern California)

Average Deposits

\$66B



Noninterest Income



Net Charge-offs²



Return on Equity³





A Force for Good

Prioritized Small Businesses:

- Exceeded our 3-year goal to lend \$5B to small businesses; achieved 102% of our commitment, assisting more than 15K small businesses across our footprint
- · Delivered award winning, targeted deposit product

Excelled in Corporate Responsibility:

- Actively invested in the community through targeted funds, CDFIs and over \$20MM in MDI investments & renewals year to date
- · Published inaugural financed emissions report
- Green lending increased ~30% compared to YTD 2022



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Any statements in this presentation that are not historical facts are forward-looking statements as defined in the Private Securities Litigation Reform Act of 1995. Words such as "anticipates," "believes," "contemplates," "feels," "expects," "estimates," "strategy," "goal," "aspiration," "intends," "outlook," "forecast," "position," "target," "mission," "assume," "achievable," "potential," "strategy," "goal," "aspiration," "opportunity," "initiative," "outcome," "continue." "remain." "maintain." "on track." "trend." "objective." "looks forward." "projects." "models" and variations of such words and similar expressions, or future or conditional verbs such as "will." "would." "should." "could." "might," "can," "may" or similar expressions, as they relate to Comerica or its management, are intended to identify forward-looking statements. 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Comerica cautions that the foregoing list of factors is not all-inclusive. For discussion of factors that may cause actual results to differ from expectations, please refer to our filings with the Securities and Exchange Commission. In particular, please refer to "Item 1A. Risk Factors" beginning on page 13 of Comerica's Annual Report on Form 10-K for the year ended December 31, 2022, as updated by "Item 1A. Risk Factors" beginning on page 63 of Comerica's Quarterly Report on Form 10-Q for the guarter ended June 30, 2023. Forward-looking statements speak only as of the date they are made. Comerica does not undertake to update forward-looking statements to reflect facts, circumstances, assumptions or events that occur after the date the forward-looking statements are made. 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