

Safe Harbor Statement

ComericA Bank

Any statements in this presentation that are not historical facts are forward-looking statements as defined in the Private Securities Litigation Reform Act of 1995. Words such as "anticipates," "believes," "contemplates," "feels," "expects," "estimates," "seeks," "strives," "plans," "intends," "outlook," "forecast," "position," "target," "mission," "assume," "achievable," "potential," "strategy," "goal," "aspiration," "opportunity," "initiative," "outcome," "continue," "remain," "maintain," "on track," "trend," "objective," "looks forward," "projects," "models" and variations of such words and similar expressions, or future or conditional verbs such as "will," "would," "should," "could," "might," "can," "may" or similar expressions, as they relate to Comerica or its management, are intended to identify forward-looking statements. These forward-looking statements are predicated on the beliefs and assumptions of Comerica's management based on information known to Comerica's management as of the date of this presentation and do not purport to speak as of any other date. Forward-looking statements may include descriptions of plans and objectives of Comerica's management for future or past operations, products or services, and forecasts of Comerica's revenue, earnings or other measures of economic performance, including statements of profitability, business segments and subsidiaries as well as estimates of credit trends and global stability. Such statements reflect the view of Comerica's management as of this date with respect to future events and are subject to risks and uncertainties. Should one or more of these risks materialize or should underlying beliefs or assumptions prove incorrect, Comerica's actual results could differ materially from those discussed. Factors that could cause or contribute to such differences include credit risks (unfavorable developments concerning credit quality; declines or other changes in the businesses or industries of Comerica's customers, in particular the energy industry; and changes in customer behavior); market risks (changes in monetary and fiscal policies; fluctuations in interest rates and their impact on deposit pricing; and transitions away from LIBOR towards new interest rate benchmarks); liquidity risks (Comerica's ability to maintain adequate sources of funding and liquidity; reductions in Comerica's credit rating; and the interdependence of financial service companies); technology risks (cybersecurity risks and heightened legislative and regulatory focus on cybersecurity and data privacy); operational risks (operational, systems or infrastructure failures; reliance on other companies to provide certain key components of business infrastructure; the impact of legal and regulatory proceedings or determinations; losses due to fraud; and controls and procedures failures); compliance risks (changes in regulation or oversight; the effects of stringent capital requirements; and the impacts of future legislative, administrative or judicial changes to tax regulations); strategic risks (damage to Comerica's reputation; Comerica's ability to utilize technology to efficiently and effectively develop, market and deliver new products and services; competitive product and pricing pressures among financial institutions within Comerica's markets; the implementation of Comerica's strategies and business initiatives; management's ability to maintain and expand customer relationships; management's ability to retain key officers and employees; and any future strategic acquisitions or divestitures); and other general risks (impacts from the COVID-19 global pandemic; changes in general economic, political or industry conditions; the effectiveness of methods of reducing risk exposures; the effects of catastrophic events; changes in accounting standards and the critical nature of Comerica's accounting policies; and the volatility of Comerica's stock price). Comerica cautions that the foregoing list of factors is not all-inclusive. For discussion of factors that may cause actual results to differ from expectations, please refer to our fillings with the Securities and Exchange Commission. In particular, please refer to "Item 1A. Risk Factors" beginning on page 13 of Comerica's Annual Report on Form 10-K for the year ended December 31, 2020. Forward-looking statements speak only as of the date they are made. Comerica does not undertake to update forward-looking statements to reflect facts, circumstances, assumptions or events that occur after the date the forward-looking statements are made. For any forward-looking statements made in this presentation or in any documents, Comerica claims the protection of the safe harbor for forwardlooking statements contained in the Private Securities Litigation Reform Act of 1995.

3Q21 Review

ComericA Bank

Driving Shareholder Value by supporting our Customers, Employees & Communities



9/30/21 • ¹Recast 2020 results, See Pension Plan Reconciliation slide in appendix • ²Return on average assets • ³Return on common shareholders' equity

© 2021, Comerica Bank, All rights reserved.

3

3Q21 Results

ComericA Bank

Revenue growth & strong credit quality

				Chang	e From
(millions, except per share data)	3Q21	2Q21	3Q20	2Q21	3Q20
Average loans	\$48,135	\$49,828	\$52,013	\$(1,693)	\$(3,878)
Average loans, ex. PPP	46,475	46,369	48,231	106	(1,756)
Average deposits	79,115	75,520	68,763	3,595	10,352
Net interest income	475	465	458	10	17
Provision for credit losses	(42)	(135)	5	93	(47)
Noninterest income ¹	280	284	252	(4)	28
Noninterest expenses ^{1,2}	465	463	438	2	27
Provision for income tax ²	70	93	50	(23)	20
Net income ²	262	328	217	(66)	45
Earnings per share ^{2,3}	\$1.90	\$2.32	\$1.48	\$(0.42)	\$0.42
Book Value per Share ⁴	56.55	56.28	53.78		
CET1⁵	10.21%	10.35%	10.25%		

Key Performance Drivers 3Q21 compared to 2Q21

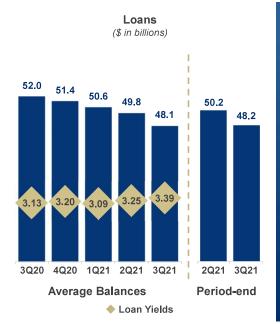
- Loans: growth in several businesses more than offset by PPP & Dealer
- Deposits: up 5%
- Net interest income: up 2%, with Ioan fees & liquidity deployment
- Reserve release: Reserve ratio 1.33%; Net charge-offs 1 bp; Criticized & nonaccrual loans down
- Noninterest income: remained robust; record warrant income & loan fees offset by card & deferred comp decline
- Expenses: driven by revenue producing activity; efficiency ratio
- Capital: repurchased 3MM shares⁶

Includes gains related to deferred comp plan of -0-3021, \$6MM 2021, 8.8MM 3020 • 'Recast 2020 results. See Pension Plan Reconciliation slide • 'Diluted earnings per common share • 'Common shareholders' equity per share of common stock • 'Estimated; Reflects deferral of CECL standard impact as calculated per regulatory guidance • 'Shares repurchased under share repurchase program © 2021, Comerca Bank. All rights reserved.

Loans

ComericA Bank

Solid performance offset by PPP forgiveness & auto dealer supply issues



Average loans declined \$1.7B¹

Ex. PPP, average loans grew \$106MM

- + \$357MM General Middle Market
- + \$255MM Equity Fund Services
- + \$192MM Environmental Services
- + \$155MM Entertainment
- \$498MM National Dealer
- \$167MM Mortgage Banker

Paycheck Protection Program (PPP)

- \$1.7B average loans, \$1.8B decrease
- \$1.0B period-end loans, \$1.8B decrease

Line Utilization stable at 47%

Commitments increased ~\$870MM

Loan yields increased 14 bps

- + 14 bps net impact of PPP
- + 3 bps loan fees (ex-PPP)
- 3 bps rates (including swap maturities)
- \$14.4B average loan floors at average rate of 71 bps

3Q21 compared to 2Q21 • ¹See Average Loans slide in Appendix for more details

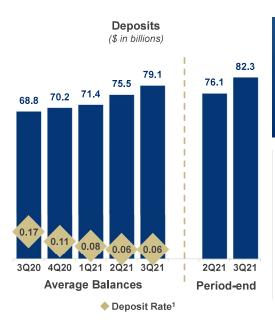
© 2021, Comerica Bank, All rights reserved.

5

Deposits

ComericA Bank

Broad-based growth drove deposits to another record

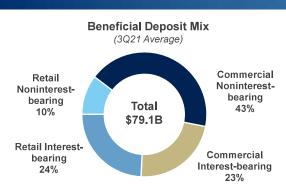


Average deposits increased \$3.6B

- + \$1.6B noninterest-bearing
- + \$2.0B interest-bearing

Loan to deposit ratio² 59%

Total funding costs steady at 7 bps³



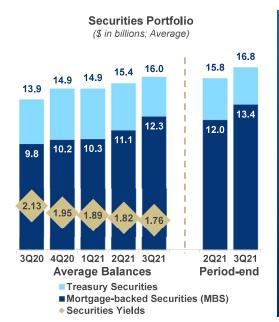
3Q21 compared to 2Q21 • ¹Interest costs on interest-bearing deposits • ²At 9/30/2021 • ³Interest incurred on liabilities as a percent of average noninterest-bearing deposits and interest-bearing liabilities

© 2021, Comerica Bank. All rights reserved.

Securities Portfolio

ComericA Bank

Impact on interest income of lower yields offset by larger portfolio size



Portfolio size increased

- Goal: mitigate headwind from lower reinvestment yields by gradually deploying excess liquidity
- · Period-end increased \$1.0B
 - + \$2.5B MBS purchases
 - \$1.0B MBS payments
 - \$400MM Treasury maturities

Duration of 4.0 years¹

 Extends to 5.8 years under a 200 bps instantaneous rate increase¹

Net unrealized pre-tax loss of \$4MM

Net unamortized premium of \$87MM²

9/30/21 • ¹Estimated as of 9/30/21 • ²On the MBS portfolio

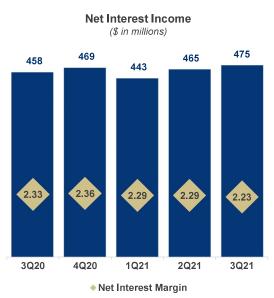
© 2021, Comerica Bank, All rights reserved.

7

Net Interest Income

ComericA Bank

NII increased \$10MM; NIM impacted by excess liquidity



\$465MM	2Q21	2.29%
+ 7MM	Loans	+ 0.06
+ 4MM	1 additiona l day	
+ 3MM	Fees ex. PPP	+ 0.02
+ 2MM	Balances ex. PPP	
+ 2MM	Net Impact of PPP ¹	+ 0.05
- 4MM	Rates	- 0.01
	Securities	- 0.02
+ 4MM	Balances	
- 4MM	Rates	- 0.02
+ 3MM	Fed Balances	- 0.10
+ 2MM	Balances	- 0.11
+ 1MM	Rates	+ 0.01
\$475MM	3Q21	2.23%

3Q21 compared to 2Q21 ● ¹See Paycheck Protection Program (PPP) slide in appendix for more detail

© 2021, Comerica Bank. All rights reserved.

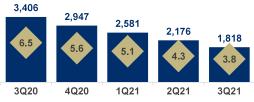
Credit Quality

ComericA Bank

Reserve level reflects strong credit metrics & economic outlook

- \$2MM, or 1 bp, net charge-offs
 - \$26MM gross charge-offs
 - \$24MM recoveries
- \$358MM decrease in criticized loans
 - \$262MM Middle Market General
 - \$ 75MM Energy
- \$24MM decrease in nonperforming assets
 - \$ 24MM Energy

Criticized Loans¹ below Historic Average (\$ in millions)

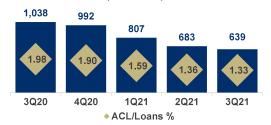


◆ Criticized/Loans %

Nonperforming Assets Decreased (\$ in millions)



Reserve Continues to Decline (\$ in millions)



9/30/21 • ¹Criticized loans are consistent with regulatory defined Special Mention, Substandard, & Doubtful categories

© 2021, Comerica Bank, All rights reserved.

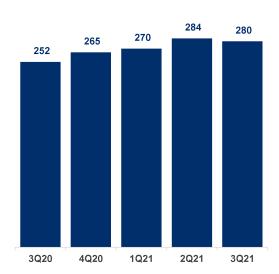
9

Noninterest Income

ComericA Bank

Strong activity continued

Noninterest Income¹ (\$ in millions)



Decreased \$4MM

- + \$7MM Warrant-related income (Other)
- + \$4MM Commercial Lending Fees (Syndication)
- + \$3MM Deposit Service Charges
- + \$3MM BOLI
- \$12MM Card Fees
- \$ 6MM Deferred Comp (Other)
 (offset in noninterest expense)
- \$ 2MM Derivative Income (includes CVA +\$2MM)²
- \$2MM Fiduciary Income

Increased \$28MM, or 11%, over 3Q20

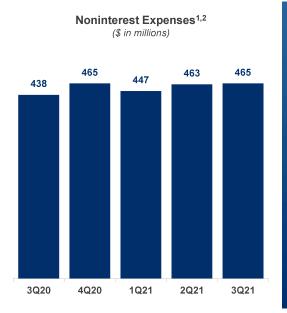
3Q21 compared to 2Q21 • ¹Includes gains (losses) related to deferred comp plan of \$8MM 3Q20, \$9MM 4Q20, \$3MM 1Q21, \$6MM 2Q21, -0-3Q21 (offset in noninterest expense) • ²Combined customer derivative income and foreign exchange income. See 3Q21 press release for further detail

© 2021, Comerica Bank. All rights reserved.

Noninterest Expenses

ComericA Bank

Costs controlled, supports revenue activity; Efficiency ratio stable



Increased \$2MM

- + \$5MM Salaries & benefits
 - + \$12MM Performance-based incentives
 - \$ 6MM Deferred comp (offset in noninterest expense)
- + \$4MM Consulting (Other)
- + \$ 2MM Software
- \$ 2MM Occupancy (partially seasonal)
- \$6MM Outside processing
- \$ 5MM Litigation-related (Other)
- \$ 3MM FDIC insurance

Efficiency Ratio stable at 62%

Capital management priorities

• \$0,68/share or \$89MM in 3Q21 · Return excess capital to shareholders

· Support customers; drive growth

· Provide attractive dividend

3Q21 compared to 2Q21 • ¹Includes gains (losses) related to deferred comp plan of \$8MM 3Q20, \$9MM 4Q20, \$3MM 1Q21, \$6MM 2Q21, -0-3Q21 (offset in noninterest income) • ²Recast 2020 results. See Pension Plan Reconciliation slide in appendix

© 2021, Comerica Bank, All rights reserved.

11

Capital Management

ComericA Bank

Repurchased¹ \$670MM in common shares YTD 3Q21



• \$220MM or 3MM shares repurchased in 3Q211

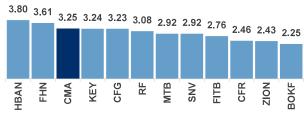
Maintain strong debt ratings⁵

CET1 Target ~10%⁴



Book Value per Share³

Attractive Dividend Yield⁶ (percentages; 10/12/21)



9/30/21 • Shares repurchased under share repurchase program • 3Q21 Estimated; Reflects deferral of CECL standard impact as calculated per regulatory guidance • 3Common shareholders' equity per share of common stock • 4Outlook as of 10/20/21 • 5See Holding Company Debt Rating slide in appendix • Source for peer data: S&P Global Market Intelligence

Management Outlook

ComericA Bank

Assumes continued economic growth

	4Q21 vs 3Q21
Average Ioans	 Growth in General Middle Market & several other businesses (ex-PPP), partly offset by a decline in Mortgage Banker More than offset by forgiveness of the bulk of PPP loans
Average deposits	Remain strong
Net interest income	Lower loan fees from elevated level mostly offset by loan growth, ex-PPPMore than offset by decrease in PPP-related income
Credit Quality	Strong credit quality continues
Noninterest income	+ Growth in several customer-related fee categories- More than offset by decrease in warrant, commercial lending & BOLI
Noninterest expenses	 Seasonal factors & technology investments offset by a decrease in compensation expense from elevated level
Tax	FY tax rate 22-23%, excluding discrete items
Capital	• Target CET1 of ~10%

Outlook as of 10/20/21

© 2021, Comerica Bank. All rights reserved.

13

14

ComericA Bank

Key Strengths

Poised to support growth





Relationship Focused

- Expertise in specialty businesses
- Long-tenured, experienced team



Credit Discipline

- Consistent, conservative underwriting standards
- Superior credit performance through last recession



Diversified

- Footprint includes faster growth markets
- Balanced exposure to a wide variety of industries



Expense Control

- Continuous improvement culture
- Invest for the future
- Leveraging technology to drive productivity & growth



Revenue Opportunities

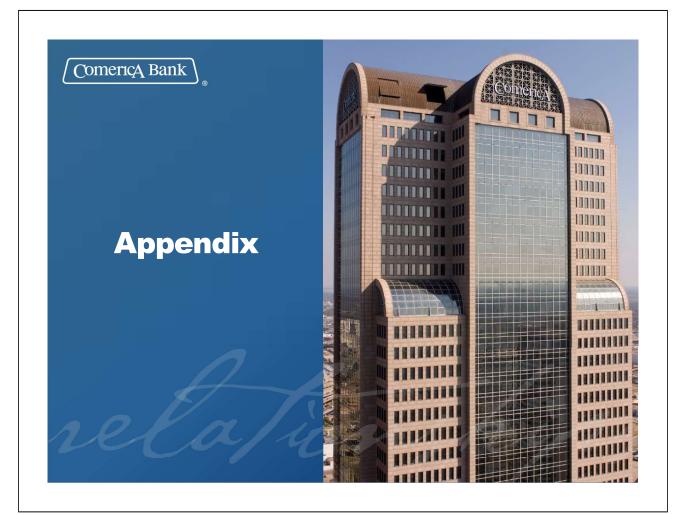
- High-caliber, robust Cash Management suite, including Card programs
- Collaboration between 3 revenue divisions



Uniquely Positioned

- Nimble asset size
- · Weighted to commercial banking
- Strong deposit base

© 2021, Comerica Bank. All rights reserved.



Average Loans

Business Line	3Q21	2Q21	3Q20
Middle Market			
General	\$11.8	\$12.2	\$12.3
Energy	1.3	1.4	2.0
National Dealer Services	3.8	4.4	5.3
Entertainment	1.0	0.9	0.7
Tech. & Life Sciences	0.8	0.9	1.3
Equity Fund Services	3.0	2.7	2.2
Environmental Services	1.8	1.7	1.4
Total Middle Market	\$23.6	\$24.2	\$25.3
Corporate Banking			
US Banking	3.0	3.0	3.1
International	1.4	1.4	1.4
Commercial Real Estate	6.8	6.9	6.7
Mortgage Banker Finance	2.8	2.9	3.6
Business Banking	3.6	4.0	4.2
Commercial Bank	\$41.0	\$42.4	\$44.3
Retail Bank	\$2.3	\$2.5	\$2.7
Wealth Management	\$4.8	\$4.9	\$5.1
TOTAL	\$48.1	\$49.8	\$52.0

ComericA Bank

By Market	3Q21	2Q21	3Q20
Michigan	\$11.4	\$12.2	\$12.7
California	17.0	17.5	17.8
Texas	9.7	10.0	10.9
Other Markets ¹	10.0	10.0	10.7
TOTAL	\$48.1	\$49.8	\$52.0

- Middle Market: Serving companies with revenues generally between \$30-\$500MM
- Corporate Banking: Serving companies (and their U.S. based subsidiaries) with revenues generally over \$500MM
- Business Banking: Serving companies with revenues generally under \$30MM

\$ in billions • Totals shown above may not foot due to rounding • 'Other Markets includes Florida, Arizona, the International Finance Division and businesses that have a significant presence outside of the three primary geographic markets

© 2021, Comerica Bank, All rights reserved.

Average Deposits

ComericA Bank

Business Line	3Q21	2Q21	3Q20
Middle Market General	\$22.4	\$21.1	\$20.0
Energy	0.6	0.5	0.5
National Dealer Services	1.7	1.1	0.5
Entertainment	0.2	0.2	0.2
Tech. & Life Sciences	7.4	7.1	5.9
Equity Fund Services	1.1	1.1	0.8
Environmental Services	0.3	0.2	0.2
Total Middle Market	\$33.8	\$31.3	\$28.1
Corporate Banking US Banking	3.5	3.2	2.9
International	2.3	2.2	1.8
Commercial Real Estate	1.9	1.9	1.7
Mortgage Banker Finance	0.8	0.8	0.9
Business Banking	4.4	4.3	4.1
Commercial Bank	\$46.6	\$43.7	\$39.5
Retail Bank	\$26.1	\$25.6	\$23.6
Wealth Management	\$5.2	\$5.1	\$4.4
Finance / Other ¹	\$1.2	\$1.2	\$1.2
TOTAL	\$79.1	\$75.5	\$68.8

By Market	3Q21	2Q21	3Q20
Michigan	\$27.7	\$26.7	\$24.7
California	23.1	20.6	18.9
Texas	11.4	11.2	10.6
Other Markets ²	15.7	15.9	13.4
Finance / Other1	1.2	1.2	1.2
TOTAL	\$79.1	\$75.5	\$68.8

- · Middle Market: Serving companies with revenues generally between \$30-\$500MM
- Corporate Banking: Serving companies (and their U.S. based subsidiaries) with revenues generally over \$500MM
- · Business Banking: Serving companies with revenues generally under \$30MM

\$ in billions • Totals shown above may not foot due to rounding • ¹Finance/Other includes items not directly associated with the geographic markets or the three major business segments • ²Other Markets includes Florida, Arizona, the International Finance Division and businesses that have a significant presence outside of the three primary geographic markets

© 2021, Comerica Bank, All rights reserved.

17

Net Interest Income

ComericA Bank

Rate pressure mostly absorbed; Significant upside as rates rise

Interest Rate Sensitivity

Standard model in rising rate environment

- Estimated \$188MM, or 11%, increase in annual net interest income from base case1
- 100 bps linear, non-parallel shift in rates (50 bps average) over 1 year
- Dynamic balance sheet movement, generally in line with historical trends

Goal: mute asset sensitivity to provide consistent, sustainable growth over time2

- · Maintain a larger securities portfolio
- · Gradually add interest rate swaps
- · Increase appetite for fixed rate lending
- Preserve rate floors on floating rate commercial loans to extent market allows

Loan Portfolio

(3Q21 Period-end)



LIBOR loans include \$15.1B with floors

Bonds & swaps: pressuring yields

\$5,25B in Swaps4

(by maturity, \$ in millions)



Treasury maturities⁴

(by maturity, \$ in millions)

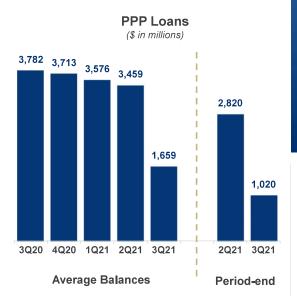


9/30/21 • ¹For methodology see Company's Form 10-Q, as filed with the SEC. Estimates are based on simulation modeling analysis • ²Outlook as of 10/20/21 • ³Fixed rate loans include \$5.25B receive fixed/pay floating (30-day) LIBOR interest rate swaps • ⁴Only shows instruments maturing near-term

Paycheck Protection Program (PPP)

ComericA Bank

Supporting our customers



PPP Loans Since Inception¹

- \$4.9B funded / >20,000 applications processed
- \$3.8B repaid, mostly forgiven
- ~2% loan yield, excluding accelerated fees

PPP Loan Outlook²

- Expect bulk to be repaid by YE21
- 4Q21: PPP income \$10MM \$15MM



9/30/21 • ¹Program to Date through 9/30/21 • ²Outlook as of 10/20/21

© 2021, Comerica Bank, All rights reserved.

19

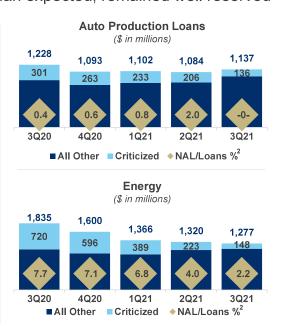
20

Credit

ComericA Bank

"At risk" industries performing better than expected; remained well reserved





9/30/21; Period-End Loans. Excludes PPP loans • 'Removed Casinos & Sports Franchise based on review of 'at risk' segments in 3Q20 • 'Period-end category nonaccrual loans / category loans • 'Excludes leveraged loans included in other "at risk" categories of \$300MM 3Q20, \$250MM 4Q20, \$230MM 1Q21, \$240MM 2Q21 & \$275MM 3Q21

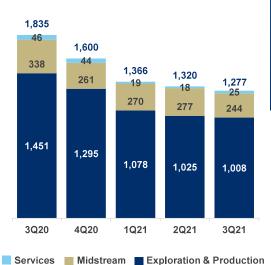
© 2021, Comerica Bank. All rights reserved.

Energy Business Line

ComericA Bank

Credit quality continued to improve

Period-end Loans (\$ in millions)



- Exposure \$2.9B / 44% utilization
- · Decreases in Criticized, NALs; Net Recoveries
- Fall redeterminations 17% completed
 - Modest increase to borrowing bases
- Hedged 50% or more of production
 - At least one year: 82% of customers
 - At least two years: 45% of customers
- Focus on larger, sophisticated E&P companies
- E&P: 58% Oil, 20% Gas, 22% Oil/Gas

(\$ in millions; Period-end)	3Q21	2Q21	3Q20
Total PE loans	\$1,277	\$1,320	\$1,835
% of total CMA	2.7%	2.6%	3.5%
Criticized ¹	\$148	\$223	\$720
Ratio	11.6%	16.9%	39.2%
Nonaccrual	\$28	\$52	\$141
Ratio	2.2%	4.0%	7.7%
Net charge-offs (recoveries) ²	\$(16)	\$(12)	\$9

9/30/21 • ¹Criticized loans are consistent with regulatory defined Special Mention, Substandard, & Doubtful categories • ²Net credit-related charge-offs (recoveries)

© 2021, Comerica Bank, All rights reserved.

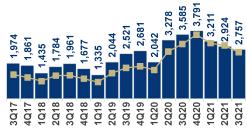
21

Mortgage Banker Finance

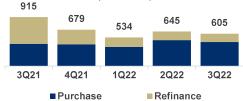
ComericA Bank

55+ years experience with reputation for consistent, reliable approach

- Provide warehouse financing: bridge from residential mortgage origination to sale to end market
- Extensive backroom provides collateral monitoring and customer service
- · Focus on full banking relationships
- Granular portfolio with >100 relationships
- As of 3Q21:
 - Comerica: 71% purchase
 - Industry: 46% purchase¹
- Strong credit quality
- No charge-offs since 2010
- Period-end loans: \$3.5B (2Q21 \$3.8B)







9/30/21 • ¹Source: Mortgage Bankers Association (MBA) Mortgage Finance Forecast as of 9/21/21

© 2021, Comerica Bank. All rights reserved.

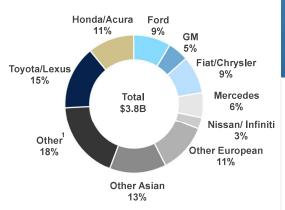
National Dealer Services

ComericA Bank

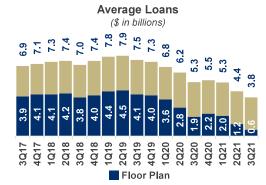
75+ years of floor plan lending

Franchise Distribution

(Based on period-end loan outstandings)



- Top tier strategy
- · National scope with customers in 42 states
- Focus on "Mega Dealer" (five or more dealerships in group)
- Strong credit quality; Robust monitoring of company inventory & performance
- Floor Plan decreased due to supply chain constraints



9/30/21 • 10ther includes obligations where a primary franchise is indeterminable (rental car and leasing companies, heavy truck, recreational vehicles, and non-floor plan loans)

© 2021, Comerica Bank, All rights reserved.

23

Commercial Real Estate Business Line

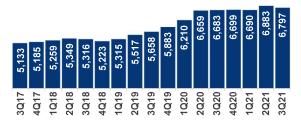
ComericA Bank

Very strong credit quality

Primarily Lower Risk Multifamily¹ (3Q21 Period-end)



Total CRE Business Line Average Loans (\$ in millions)



- Long history of working with well established, proven developers
- >90% of new commitments from existing customers
- · Substantial upfront equity required
- 48% of Multifamily & 53% of Industrial/ Storage are construction loans^{1,2}
- · Majority high growth markets within footprint:
 - 44% California
 - 28% Texas

Credit Quality

No significant net charge-offs since 2014 (\$ in millions)



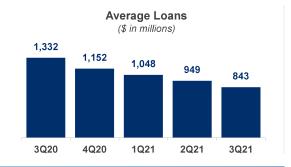
9/30/21 • ¹Excludes CRE business line loans not secured by real estate • ²Period-end loans • ³Criticized loans are consistent with regulatory defined Special Mention, Substandard & Doubtful categories

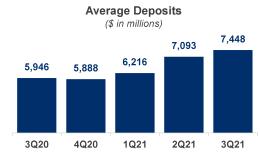
© 2021, Comerica Bank. All rights reserved.

Technology & Life Sciences

ComericA Bank

~30 years of deep expertise & strong relationships with top-tier investors

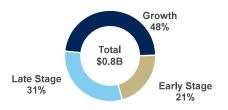




 Manage concentration to numerous verticals to ensure widely diversified portfolio

- Closely monitor cash balances & maintain robust backroom operation
- 11 offices throughout US & Canada

Customer Segment Overview¹ (Approximate; 3Q21 Period-end loans)



9/30/21 • ¹Includes estimated distribution of PPP loans

© 2021, Comerica Bank, All rights reserved.

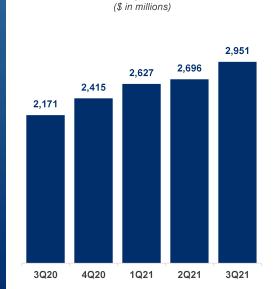
25

Equity Fund Services

ComericA Bank

Strong relationships with top-tier venture capital & private equity firms

- Customized credit, treasury management & capital market solutions for venture capital & private equity firms
- Customers in the US & Canada
- · Drives connectivity with other teams
 - Energy
 - Middle Market
 - TLS
 - · Environmental Services
 - · Private Banking
 - · Commercial Real Estate
- · Strong credit profile
 - · No charge-offs
 - · No criticized loans



Average Loans

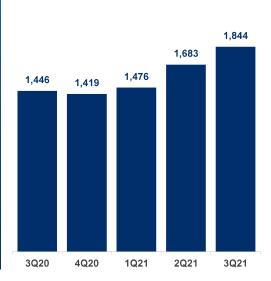
9/30/21

Environmental Services Department

ComericA Bank

15+ years experience; Specialized industry, committed to growth

- Dedicated relationship managers advise & guide customers on profitably growing their business by providing banking solutions
 - Waste management firms which collect, transport, treat, recycle, process &/or dispose of waste.
 - · Recycling & renewable energy companies
- · Insight & expertise with
 - · Transfer stations, disposal & recycling facilities
 - · Commercial & residential waste collection
 - · Landfill gas to energy; waste to energy
 - Acquisitions
 - · Growth capital expenditures
- Focus on middle market-sized companies with full banking relationships
- · Historically strong credit quality



Average Loans
(\$ in millions)

9/30/21

© 2021, Comerica Bank, All rights reserved.

27

ESG Platform

ComericA Bank

Most impactful areas for our customers, colleagues & community

Capital



Provide access to capital focused on underserved communities, women, minorities & small business

Workforce



Promote a diverse, equitable & inclusive workforce

Education



Invest in financial education for underserved communities

Climate



Address climate change

Products



Enhance ESG-related product & service solutions

2021 Initiatives

- Partnering with Minority Depository Institutions
- Supporting Community Development Financial Institutions
- \$5B commitment to small business (2021 – 2023)
- Working to increase representation for women & minorities in senior positions
- Diversity dialogue series & allyship sessions
- Executive diversity scorecard tied to compensation
- Small Business Bootcamps
- Supporting community partnerships
- Comerica \$ense; financial education program
- Focus on greenhouse gas (GHG) reductions
- Fostering an integrated approach to climate risks & opportunities
- Partnership for Carbon Accounting Financials (PCAF) member
- Financing Green Loans
- Pursuing diverse businesses
- Targeting community & economic development lending

© 2021, Comerica Bank, All rights reserved.

Pension Plan Reconciliation



Effective January 1, 2021, the Corporation elected to change the accounting methodology for determining the market-related value of assets for certain classes of assets in the qualified defined benefit pension plan. The change in accounting methodology is applied retrospectively to all prior periods presented in the consolidated financial statements. The following table reconciles the impact of the change to the qualified defined benefit plan.

Decreased Other Comprehensive Income & increased Retained Earnings by \$98MM for 3Q20

(millions, except per share data)	4Q20	3Q20	2Q20	1Q20		
Consolidated Statement of Comprehensive Income						
Other noninterest expenses:						
As reported	\$23	\$23	\$25	\$25		
Effect of accounting change	(8)	(8)	(6)	(8)		
Recast	\$15	\$15	\$19	\$17		
Provision (benefit) for income taxes:						
As reported	\$63	\$48	\$27	\$(21)		
Effect of accounting change	2	2	1	2		
Recast	\$65	\$50	\$28	\$(19)		
Net income (loss):						
As reported	\$215	\$211	\$113	\$(65)		
Effect of accounting change	6	6	5	6		
Recast	\$221	\$217	\$118	\$(59)		
Diluted earnings (losses) per common share:						
As reported	\$1.49	\$1.44	\$0.80	\$(0.46)		
Effect of accounting change	0.04	0.04	0.04	0.04		
Recast	\$1.53	\$1.48	\$0.84	\$(0.42)		

© 2021, Comerica Bank. All rights reserved.

29

Holding Company Debt Rating



Senior Unsecured/Long-Term Issuer Rating	Moody's	S&P	Fitch
Cullen Frost	А3	A-	-
M&T Bank	A3	BBB+	Α
BOK Financial	А3	BBB+	Α
Comerica	A3	BBB+	A-
Fifth Third	Baa1	BBB+	A-
Huntington	Baa1	BBB+	A-
KeyCorp	Baa1	BBB+	A-
Regions Financial	Baa2	BBB+	BBB+
Zions Bancorporation	Baa2	BBB+	BBB+
First Horizon National Corp	Baa3	BBB-	BBB
Citizens Financial Group	-	BBB+	BBB+
Synovus Financial	-	BBB-	BBB

As of 10/12/21 • Source: S&P Global Market Intelligence; Debt Ratings are not a recommendation to buy, sell, or hold securities; Zions Bancorporation ratings are for the bank

© 2021, Comerica Bank. All rights reserved.